BRYSON MIDDLE SCHOOL

3657 S. Industrial Drive Simpsonville, SC 29680 864-355-2100



Dr. Adrienne Davenport, Principal Greenville County School District Dr. W. Burke Royster, Superintendent

> School Portfolio 2018-2019 through 2022-2023

Inspiring Excellence

SCHOOL RENEWAL PLAN COVER PAGE

SCHOOL NAME: Bryson Middle School

SCHOOL RENEWAL PLAN FOR YEARS 2018-19 through 2022-2023 (five years)

SCHOOL RENEWAL ANNUAL UPDATE FOR 2018-2019 (one year)

Required Signature Page

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 et seq. (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 et seq. (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

Assurances for the School Renewal Plans

The assurance pages following this page have been completed and the district superintendent's and school principal's signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

SUPERINTENDENT 8/15/2018 Whale Royth Dr. W. Burke Royster PRINTED NAME **SIGNATURE** DATE PRINCIPAL whilmal wa - 8/1/18 Dr. Adrienne Davenport PRINTED NAME SIGNATURE DATE CHAIRPERSON, BOARD OF TRUSTEES 8/28/2018 Charles J. Saylors PRINTED NAME SIGNATURE CHAIRPERSON, SCHOOL IMPROVEMENT COUNCIL 8/1/18 Desiree Dumas PRINTED NAME SIGNATURE DATE SCHOOL READ TO SUCCEED LITERACY LEADERSHIP TEAM LEAD Jennifer Kammer 8/1/18 Jennifer Kammer PRINTED NAME DATE

SCHOOL ADDRESS: 3657 S. Industrial Drive, Simpsonville, SC 29681

SCHOOL TELEPHONE: (864) 355-2100

PRINCIPAL E-MAIL ADDRESS: adavenport@greenville.k12.sc.us

Stakeholder Involvement for School Renewal

Position	Name
1. Principal	Dr. Adrienne Davenport
2. Teacher	Carla Washington
3. Parent/Guardian	Kathy Intile
4. Community Member	Fred Crawford
5. Paraprofessional	Mary Campbell
6. School Improvement Council Member	Desiree Dumas
7. Read to Succeed Reading Coach	NA
8. School Read to Succeed Literacy Leadership Team Lead	Jennifer Kammer
9. School Read to Succeed Literacy Leadership Team Member	April Reese

OTHERS (May include school board members, district or school administrators, students, PTO members, agency representatives, university partners, Head Start representatives, First Step representatives, etc.)

School Read to Succeed Literacy Leadership Team

Dr. Adrienne Davenport, Judy Whitson, Patti Barker, Carla Washington, Wendy Bross, Clint Nalley, Shani Brister, Shawn Shumaker, Alicia Sloan, Sherry Helms, Jeremy Puskas, Dru Mahony, Jennifer Kammer, Amanda LeBlanc, Greg Cooke, Julie Summey, Attila Uregen, Amber Behymer

^{**} Must include the School Read to Succeed Literacy Leadership Team.

0	Yes	Academic Assistance, PreK-3
0	No	The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring,
	NA	and group remediation).
	Yes	Academic Assistance, Grades 4–12
0	No	The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual
0	NA	tutoring, and group remediation).
	Yes	Parent Involvement
0	No	The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with
0		parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's
	NA	curriculum and assessment program; providing frequent, two way communication between home
		and school; providing parents an opportunity to participate on decision making groups; designating space in schools for parents to access educational resource materials; including parent involvement
		expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring
		attendance and punctuality of their children.
	Yes	Staff Development The school provides staff development training for teachers and administrators in the teaching
0	No	techniques and strategies needed to implement the school/district plan for the improvement of
0	NA	student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.
	Yes	
0	No	Technology The school integrates technology into professional development, curriculum development, and
0	NA	classroom instruction to improve teaching and learning.
0		
	Yes	Innovation
_	No	The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
_	NA	
	Yes	Collaboration
C	No	The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First
0	NA	Steps, and the family court system).
	Yes	Developmental Screening
0	No	The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive
0	NA	developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.
0		Half-Day Child Development
0	Yes	The school provides half-day child development programs for four-year-olds (some districts fund
	No NA	full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.
_	INA	Developmentally Appropriate Curriculum for PreK-3
0	Yes	The school ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for
0	No	the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

● NA	A	
C YE NO NA		Parenting and Family Literacy The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children ages birth through five years; to promote school readiness of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
O YE		Recruitment The district makes special and intensive efforts to recruit and give priority to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
C Ye	es o	Coordination of Act 135 Initiatives with Other Federal, State, and District Programs The district ensures as much program effectiveness as possible by developing a district- wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

	School Renewal Plan for 2018-19 through 2022-23	
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Section Six:

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BMS School Renewal Plan

School Achievement **Teacher Quality** School Climate

Link to SC Report Card

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SECTION ONE: INTRODUCTION

The self-study process at Bryson Middle has been in place since 2002 when the staff first began working with the *School Portfolio Toolkit* materials developed by Dr. Victoria Bernhardt, Ph. D. The leadership team received training during the summer of 2002; the staff was trained during the fall. The first step was to complete an extensive needs assessment; then a year was taken to develop the first school portfolio. Mission, vision, and belief statements were developed that year; the staff continues to examine those statements with implementation of the Professional Learning Community concept. Each year state test scores, discipline data, and the action plan are reviewed and modified. Initially our staff provided input through grade levels, working to consensus.

As part of the Making Middle Grades Work initiative beginning in the fall of 2010, the staff was divided into focus teams where each teacher serves throughout the year. The focus teams of Data/Technology, Guidance/Transition, Student Engagement, Academic Rigor, Parent/Community Involvement, School Climate/Culture, and School Wellness provide input and work to serve the school. In 2016 with the transition to a STEAM school, the Academic Rigor team was dissolved, and a STEAM team was developed. All focus teams contain representation from all grade levels and are cross-curricular in nature.

Focus Teams with Staff Participants (*chairperson):

Data/	Guidance/	Climate/	STEAM	Student	Parent/	School
Technology	Transition	Culture		Engagement	Community	Wellness
*Shumaker,	*Beeson,	*Nalley,	*Uregen,	*Wykes,	*Summey,	*Washington,
Shawn	Bryan	Clint	Attila	Jennifer	Julie	Carla
Bailey,	Brister, Shani	Arnold,	Behymer,	Dodson,	Bross,	Blankenship,
Ronda		Lindsey	Amber	Windy	Wendy	Jennifer
Barker,	Lambert,	Bargeron,	Helms,	Gamble,	McClinton,	Bostic, Fred
Patricia	Denise	Troy	Sherry	Kelley	Danette	
Blanton, Jennifer	Nunn, Kristen	Bodeo, Tracy	Kliewer, James	Harshbarger, Jennifer	Maloy, Mark	Brenegan, Amy
Cole, Fritzi	Posley,	Heller,	Konczal,	Kammer,	Peterson,	Byrnes,
	Thaya	Monica	Sherry	Jennifer	Rebecca	Tama
Griffith, Erick	Price,	Riddle,	Morgan,	Mackey,	Sharma,	Hudson,
	Barbara	Denise	Benji	Janice	Meenu	Timyra
Hugo, Shannon	Underwood, Mandy	Stevens, Scott	Puskas, Jeremy	Parker, Julie	Suber, Althea	Mahony, Dru
Richey,	Wix,	Wideman,	Reese,	Shelton,	VanAntwerp,	Parker,
Jennifer	Kimberly	Tonia	April	Amanda	Brian	Ryan
Trojan, Joe				Sloan, Alicia		Stone, Kaleb

With a large staff, focus teams meet to analyze data for each grade level to study the strategies from the action plan and to make recommendations about changes. Chairs for each focus team and department along with administration, the instructional coach, and the media specialist serve on a leadership team that conveys information and feedback school-wide.

SECTION TWO: EXECUTIVE SUMMARY

Summary of Needs Assessment for Student Achievement

In the spring of 2017, SC Ready AND PASS scores show that while the majority of Bryson Middle School students are improving their performance, not all are performing at high levels. In response to data, the following initiatives have been determined:

- Full implementation of STEAM/PBL to increase student engagement and academic rigor
- Continued use of grade-level, subject-area common major assessments using the district assessment system
- Refinement of inclusion with co-teaching models of instruction
- Academic assistance opportunities through iReady, System 44, Language Live, and Read 180
- Use of differentiation to target instruction and improve student understanding of standardsbased instruction
- Analysis of assessment data followed by collaboration and use of data in planning instruction and remediation
- Use of our enrichment schedule to have remediation blitzes periodically to provide hands-on and targeted instruction for students who will be grouped based on benchmark and other assessment data
- Professional development focused on differentiation

Summary of Needs Assessment for Teacher and Administrator Quality

Needs assessments indicated that teachers desire and need continued professional development to maximize their growth. Due to the various strengths and needs of teachers, there is a need for a more personalized approach to professional development. A plan of development will offer more choice for teachers and is determined based on school initiatives and staff needs to include inclusive strategies with co-teaching models, literacy strategies, data-driven differentiation, understanding and responding to students' social/emotional needs, connecting with diverse groups, and student engagement in the STEAM/PBL classroom. There is also a need to further increase collegial conversations and peer support.

In response to data, the following initiatives have been determined:

- Offering more professional development opportunities for teachers to promote choice
- Promoting teacher leadership in facilitating professional development opportunities
- Continuing to develop professional development in response to teacher input
- Promoting more opportunities for professional growth through Professional Learning Communities (PLCs)
- Research and implement methods of personalizing professional development in order to meet specific needs of teachers and promote a growth mindset.

Summary of Needs Assessment for School Climate

The State Report Card Survey had indicated a decline in student and teacher satisfaction from the majority of our stakeholders until the 2017-18 survey that reported an increase in satisfaction of the social and physical environment from teachers, students, and parents. The survey results for both teachers and students also indicated an increase in satisfaction with the learning environment, but the parent survey in 2017-18 indicated a decrease in satisfaction in that area.

In response to data, the following initiatives have been determined:

Expanding transition support from elementary school and to high school

- Expanding the current programs of achievement celebration and recognition
- Continuing and enhancing the annual student achievement showcase, Inspiring Excellence Night, initiated in the spring of 2018.
- Collaborating with a local group to provide adult mentors for students
- Expanding the student-to-student mentoring program
- Empowering students to track their progress and provide incentives for growth

Significant Challenges in the Last Three Years

- Establishing common assessments and analyzing data to drive instruction
- Developing an academic assistance program (within the time constraints of the school day) to meet the needs of learners
- Implementation of STEAM/PBL
- Transition to a 1:1 devices, managing a Chromebook classroom, and using Chromebooks along with programs, applications, and internet sites effectively

Significant Accomplishments in the Last Three Years

- Increase in SC PASS Social Studies scores
- Establishing opportunities for academic intervention and enrichment
- Awarded LiveWell recognition for healthy choices among staff and students
- Four National Board Certified Teachers
- Junior Scholars
- Duke Tip Program Participants
- National Beta School of Merit
- Winners in State BETA Convention
- PTA Reflections Contest Winners at Local and District Levels
- Multiple Athletic Championships
- All-RegioNAll-County Band Participants
- Superior Rating for Solo and Ensemble
- All County Chorus Participants
- National Six Flags Grand Sweepstakes Champion
- Superior Rating for Orchestra at SCMEA Concert Festival
- All RegioNAll State Orchestra
- Art contest winners at district level
- SC State Archery Tournament; SCFFA Equine Evaluation, Agricultural Mechanics,
 Dairy Cattle Evaluation Participants, and FFA Creed Public Speaking
- United Way Campaign Award
- Implementation of STEAM/PBL instructional approach
- Donors Choose grant recipients

SECTION THREE: SCHOOL PROFILE

BRYSON MIDDLE SCHOOL (June 2018)

Bryson Middle School Community

Demographics

Bryson Middle School students live in one of two communities within Greenville County: Simpsonville or Fountain Inn. The city of Simpsonville has an estimated population of 22,072 with an average household income of \$59,201 and with 92% with high school diplomas and 32.9% with bachelor's degrees or higher. The city of Fountain Inn has a population of 8688 with an average household income \$51,705 and with 92.6% with high school diplomas and 21.7 % with bachelor's' degrees or higher. The school is located between these communities and is easily accessible from either location. (Data from US Census Bureau)

Facility

Located in Simpsonville, SC, the facilities at BMS consist of 60 technology-equipped classrooms including seven science lab classrooms, wireless internet access throughout the school, a library/media/research center, a state-of-the-art auditorium and stage, two computer labs, a full gymnasium and cafeteria, and an administrative/guidance office suite.

Leadership

Local civic leadership is provided by Ms. Janice Curtis, mayor of Simpsonville, and Mr. Sam Lee, mayor of Fountain Inn. Bryson Middle School's Principal, Dr. Adrienne Davenport, serves along with two Assistant Principals—Mr. Greg Cooke and Ms. Judy Whitson—and one Administrative Assistant—Mrs. Amanda LeBlanc. School issues and concerns are divided among seven focus teams—STEAM, Student Engagement, Parent/Community Involvement, Guidance/Transition, School Culture/Climate, School Wellness, and Data/Technology. The Leadership Focus Team, composed of chairpersons from focus teams and departments, meets on the first Wednesday of each month to discuss school progress and program development; each focus team and department then meets monthly to develop support for school initiatives. The Administrative Team, consisting of the principal, assistant principals, and instructional coach, meet weekly to support programs and to communicate concerns. Both PTA and SIC groups are actively involved in supporting school programs at BMS.

Bryson Middle School Personnel Data

At Bryson Middle School, there are 55.5 teachers supported by a principal, 3 assistant principals, 3.5 guidance counselors, one 0.5 ESOL support, one media specialist, and an instructional coach. A full-time school nurse and school resource officer handle student needs as well as a counselor from Piedmont Mental Health, four classroom aides, one ISS aide, one secretary, and five clerks. The cafeteria staff of nine and a custodial staff of nine complete the staff. Several bus drivers and utility workers also provide services for students. Other support personnel available to assist in meeting the needs of BMS students include the district psychologist, a school resource officer, an itinerant speech therapist, an ESOL district consultant, and a network computer engineer. Twelve teachers are African-American as is one administrator and two guidance counselors; one teacher is Hispanic and American Indian. Fifty-eight staff members are Caucasian. Excluding cafeteria staff and custodial staff, there are twenty male certified staff members and forty-one certified female staff members who work with students each day.

The faculty and staff at Bryson Middle School believe that their purpose is not education for its own sake, but rather education to prepare students for future successes in their careers and relationships. Priorities are to increase student achievement as measured by state tests and district benchmark tests, to continue to provide professional development to insure highly qualified personnel in every position, and to improve school climate as measured by survey results from parents and number of discipline referrals.

	Male	Female
Administrators	1	3
Teachers	18	33
Certified Support Staff	1	4.5
ESOL	0	0.5

Teachers--Years of Experience

Grade Level	1-3 years	4-5 years	6-8 years	9-10 years	11-15 years	16-20 years	21-25 years	26+ years
6	3	1	1	2	2	2	1	0
7	2	2	2	1	3	0	0	2
8	0	2	2	0	4	1	1	1
Special Ed.	1	1	0	0	0	1	1	2
Related Arts	1	2	1	3	2	1	3	0

100% of our teachers meet the ESSA requirements of educator qualification. Four teachers have National Board Certification. The teacher attendance rate is 91.2%.

Bryson Middle School Student Population Data

As of June 2018, Bryson Middle School serves 927 students in grades 6-8. Of these students, 56% are Caucasian, 25% are African-American, 13% are Hispanic, 5% are multiple races, .6% are Asian, .4% are Native Hawaiian or Other Pacific Islander, and .1% are American Indian or Alaskan Native. The percentage of students receiving free/reduced lunch is 54%, and our school poverty index has increased to 55.3%.

Grade-Level Enrollment

Total Enrollment

	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Grade 6	351	355	329	326	289	342
Grade 7	379	364	340	324	319	298
Grade 8	366	378	347	332	327	334
Total	1096	1097	1016	982	935	974

With the exception of 2017-2018, enrollment had been decreasing over the previous five years due to the building of two new middle schools in the nearby area and the redistribution of geocodes.

Gender

Enrollment by Gender

	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Male	562	566	542	515	470	482
Female	534	531	474	467	465	492

As shown in the table above, there is a 1.0% difference in the total male and female students for 2017-2018.

Special Education

Special Education (EH/Autistic/OHI) Student Enrollment

EH/ OHI/ Autistic	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Grade 6	10	4	9	7	13	10
Grade 7	8	9	5	10	13	18
Grade 8	11	6	11	3	15	15

Students with Disabilities

Learning Disabled	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Grade 6	32	31	22	22	32	35
Grade 7	37	42	26	21	19	24
Grade 8	31	53	39	23	14	30

Special education students are served in an inclusion model with tutorials as needed. Special education teachers serve in the classroom as co-teachers. Students with ED classification are served in a self-contained classroom. There is also a multicategorical class that is self-contained.

Ethnicity

Student Enrollment by Ethnicity

	2013-	2014-	2015-	2016-	2017-
	2014	2015	2016	2017	2018
African-American	26.3%	24.0%	25%	23%	25.3%
Hispanic	7.9%	8.0%	10%	12%	13.2%
Caucasian/White	61.4%	62.0%	60%	60%	55.6%
Other	4.4%	5.0%	5%	5%	5.9%

Over the last five years, our population has fluctuated slightly with regard to ethnicity; the most significant changes are a 5.3% increase in the Hispanic population and 5.8% decrease in the Caucasian/White population.

Free and Reduced Lunch

Enrollment by Lunch Status

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Paid	51.9%	50.0%	48.0%	46.0%	45.7%
Free/Reduced	48.1%	50.0%	52.0%	54.0%	54.3%

Free/reduced percentages have increase by 6.2% over the last five years.

Gifted and Talented

Gifted Enrollment

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Artistic	2	1	0	8	3
Academic	195	186	206	186	193
Gifted Both	0	0	0	5	3
Not Gifted	900	829	776	736	780

Since 2013-14, the percentage of students designated as gifted has increased 1.8%. However, the percentage of students designated as gifted as decreased by 20% from the previous school year (2016-2017.)

Academic/Behavioral Features/Programs/Initiatives

<u>STEAM/PBL:</u> The STEAM/Project-Based Learning initiative provides students with challenging, innovative learning while increasing student engagement and academic rigor.

<u>Co-Teaching:</u> Special education students are served primarily through an inclusion model. Special education teachers serve as co-teachers in the academic classroom. There is one educational support per grade level for students who need assistance to be successful in the regular classroom. One self-contained class continues to serve students with emotional disabilities. There is also a multi-categorical self-contained class.

<u>Academic Assistance:</u> Students who have been identified as having a learning disability in the area of reading or a deficit in reading utilize a computerized program for reinforcement in deficit areas. Students who do not receive special education services but who have been identified as having at least a two-year deficit in reading receive a reading course that utilizes a program to target their needs as well.

<u>Positive PAWS</u>: This program, based on the Success for BMS plan, rewards students for good behavior. Teachers give students PAWS tickets when they observe positive choices. Students deposit the tickets in a box in the media center. Each week five names from each grade level are drawn; these students receive an incentive.

<u>Chillin'</u> on the <u>Green</u>: Students making positive behavior choices (no discipline infractions) are rewarded quarterly with a celebration.

<u>Alternatives to Out-of-School Suspension</u>: Students may be assigned to Saturday School for behavior issues. Students come to school for two hours on Saturday and work to improve their academic performance. Students may also be assigned In-School Suspension as another alternative to out-of-school suspension and the loss of instructional time.

<u>Mentoring</u>: In partnership with Mentor Upstate, Bryson Middle School provides mentoring to students who may benefit from additional support and encouragement. Mentors, who may be staff or community members, meet with their student mentees for thirty minutes each week during lunch or flex periods. Mentors receive training from Mentor Upstate.

<u>Character Education</u>: Classroom guidance lessons are based on the *7 Habits of Highly Effective Teens*. Based on the principle, "we are what we do", counselors seek to introduce each habit over the three-year middle school period and to teach practical ways to apply each. Habits, such as being proactive, taking responsibility, and seeking to understand others, all lend themselves well to assisting students in making good choices and maintaining good character. Counselors are using Enrichment groups to reinforce these concepts.

<u>Bulldog Pack/Bryson Buddies</u>: Students, recommended by teachers, are utilized to welcome new student arrivals to our school. These individuals assist with transition into a new learning environment.

<u>Inspiring Excellence Night</u>: This student-led event celebrates the academic and creative excellence of our students. The event includes a visual art project gallery, a showcase of student PBL project presentations, and STEAM activities and demonstrations for the community to enjoy.

SECTION FOUR: MISSION, VISION, AND BELIEFS

Mission: To educate and inspire excellence in every student.

<u>Vision</u>: Bryson Middle School will be a learning community that inspires and supports

academic excellence and social responsibility.

Beliefs:

- 1. All students can learn and have the responsibility to be active learners.
- 2. Students are valued individuals with unique intellectual, social, emotional, and physical needs.
- 3. Students learn best in a safe and secure setting nurtured by competent teachers, administrators, and community members.
- 4. Curricula and instruction should vary to meet the needs of each student.
- 5. Education is the shared responsibility of home, school, and community to promote competent, lifelong learners.

SECTION FIVE: DATA ANALYSIS AND NEEDS ASSESSMENT

Student Achievement Needs Assessment

Achievement

For the needs assessment, the graphs below show SC READY and SC PASS by grade from the previous two to three years. Further, we looked at attendance data for students and staff. Finally, qualitative data was collected from staff, students, and parents.

SC READY 2016/2017 by Grade Level (Percentage)

	Exceeds	Meets	Approaching	Does Not Meet
English	Expectations	Expectations	Expectations	Expectations
Grade 6	15.5/8.8	23.1/24.7	45.1/43.7	16.2/22.7
Grade 7	12.6/8.3	31.1/23.5	35.3/37.8	21.0/30.5
Grade 8	17.3/8.3	33.2/27.0	34.5/39.3	15.0/25.5
Mathematics	Exceeds	Meets	Approaching	Does Not Meet
	Expectations	Expectations	Expectations	Expectations
Grade 6	14.6/10.5	22.4/27.0	39.3/36.8	23.7/25.7
Grade 7	9.1/6.6	26.8/17.7	45.3/44.0	18.8/31.6
Grade 8	16.5/13.1	19.2/21.0	43.0/36.6	21.2/29.3

SC PASS Social Studies 2015/2016/2017 by Grade Level (Percentage)

Social Studies	Exemplary	Met	Not Met
Grade 6	25.5/23.5/28.0	54.9/56.4/49.7	19.4/20.1/22.3
Grade 7	37.6/35.6/25.6	31.5/32.8/33.2	30.9/31.6/41.1
Grade 8	46.4/48.5/36.3	32.1/31.6/38.7	21.6/19.9/25.0

SC PASS Science 2015/2016 by Grade Level (Percentage)*

Science	Exemplary	Met	Not Met
Grade 6	24.1/21.3	49.7/45.1	26.2/33.5
Grade 7	31.8/33.1	40.9/42.6	27.4/24.3
Grade 8	25.0/35.2	38.1/33.1	36.9/31.6

SC PASS Science 2017 by Grade Level (Percentage)*

Science	Exceeds Expectations	Meets Expectations	Approaching Expectations	Does Not Meet Expectations
Grade 6	16.4	29.7	28.5	25.4
Grade 7	18.5	23.0	26.8	31.6
Grade 8	13.5	35.4	31.3	19.7

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

<u>Data Disaggregated by Gender</u> SC Ready ELA 2016/2017

Percentage Scoring Meets or Exceeds in ELA	Female	Male
Grade 6	50.3/39.5	27.6/26.8
Grade 7	51.9/43.2	34.1/20.6
Grade 8	61.3/44.2	39.3/27.3

SC Ready Math 2016/2017

Percentage Scoring Meets or Exceeds in Math	Female	Male
Grade 6	42.7/42.0	30.1 /32.4
Grade 7	31.4/29.7	36.8/19.3
Grade 8	39.5/36.1	29.7/32.4

SC PASS Social Studies 2015/2016/2017

Percentage Scoring Met or Exemplary in SS	Female	Male
Grade 7	70.6/69.9/64.5	68.2/67.1/53.4

SC PASS Science 2015/2016 (Met or Exemplary) and 2017 (Meets or Exceeds)*

Percentage Scoring M/E in Science	Female	Male
Grade 6	81.8/71.6/46.8	67.4/61.6/48.2
Grade 8	62.6/70.1/45.8	63.5/66.9/49.1

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

Data Disaggregated by Race/Ethnicity

SC Ready ELA 2016/2017

Percentage Scoring Meets or Exceeds in	Black or	Hispanic or	White	Two or More Races
ELA	African American	Latino		
Grade 6	11.8/14.1	28.6/41.9	49.7/39.3	60.0/
Grade 7	32.1/12.5	30.6/26.3	49.7/39.4	35.7/43.8
Grade 8	40.9/19.4	44.4/22.9	55.1/43.5	40.0/31.3

SC Ready Math 2016/2017

Percentage Scoring Meets or Exceeds in	Black or	Hispanic or	White	Two or More
Math	African American	Latino		Races
Grade 6	11.8/18.8	31.4/40.9	46.6/42.2	40.0/
Grade 7	23.1/6.9	27.0/20.5	38.6/31.4	57.1/31.3
Grade 8	26.9/22.2	23.3/33.3	38.6/38.8	50.0/31.3

SC PASS Social Studies 2015/2016/2017

Percentage Scoring Met or Exemplary in SS	Black or African American	Hispanic or Latino	White	Two or More Races
Grade 7	55.6/61.5/41.7	75.0/77.8/61.5	74.9/69.5/64.9	54.5/71.4/62.5

SC PASS Science 2015/2016 (Met or Exemplary) and 2017 (Meets or Exceeds)*

Percentage Scoring M/E in Science	Black or African American	Hispanic or Latino	White	Two or More Races
Grade 6	65.8/48.7/28.1	68.4/68.6/47.7	77.7/72.4/53.8	76.9/80.0/
Grade 8	43.9/55.9/34.7	65.2/56.7/30.6	71.4/75.6/55.2	36.4/70.0/43.8

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

<u>Data Disaggregated by Limited English Proficiency (LEP)/Non-LEP</u>

SC Ready ELA 2016/2017

Percentage Scoring Meets or Exceeds in ELA	LEP	Non-LEP
Grade 6	28.6/36.7	39.7/33.2
Grade 7	23.3/28.6	44.5/32.1
Grade 8	25.0/26.9	51.3/36.0

SC Ready Math 2016/2017

Percentage Scoring Meets or Exceeds in Math	LEP	Non-LEP
Grade 6	35.7/38.7	36.3/37.4
Grade 7	29.0/20.7	34.8/24.7
Grade 8	26.1/39.3	35.0/33.7

SC PASS Social Studies 2015/2016/2017

Percentage Scoring Met or Exceeds in Social Studies	LEP	Non-LEP
Grade 7	63.2/82.1/62.1	69.5/79.7/58.5

SC PASS Science 2015/2016 (Met or Exemplary) and 2017 (Meets or Exceeds)*

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Percentage Scoring M/E in Science	LEP	Non-LEP
Grade 6	63.3/71.4/38.7	74.8/66.0/48.3
Grade 8	73.2/56.5/28.6	64.2/69.3/49.3

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

Data Disaggregated by Students with Disabilities (SWD)/Non-SWD

SC Ready ELA 2016/2017

Percentage Scoring Met or Exceeds in ELA	Disabled	Non-Disabled
Grade 6	2.6/5.5	43.8/40.0
Grade 7	5.7/	46.9/36.4
Grade 8	/	55.3/38.9

SC Ready Math 2016/2017

	•	
Percentage Scoring Met or Exceeds in Math	Disabled	Non-Disabled
Grade 6	2.6/3.6	40.9/32.4
Grade 7	2.9/	38.0/27.9
Grade 8	3.0/	37.8/37.6

SC PASS Social Studies 2015/2016/2017

Percentage Scoring Met or Exceeds in Social Studies	Disabled	Non-Disabled
Grade 7	36.4/34.3/30.0	72.6/72.4/63.0

SC PASS Science 2015/2016 (Met or Exemplary) and 2017 (Meets or Exceeds)*

Percentage Scoring M/E in Science	Disabled	Non-Disabled
Grade 6	18.2/25.6/12.7	80.1/72.1/55.2
Grade 8	15.1/33.3/3.3	71.8/72.2/52.0

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

<u>Data Disaggregated by Students in Poverty (SIP)/Non-SIP</u> SC Ready ELA 2016/2017

Percentage Scoring Met or Exceeds in ELA	SIP	Non-SIP
Grade 6	29.2/24.3	48.7/46.7
Grade 7	34.9/20.8	52.7/44.5
Grade 8	37.3/26.3	59.3/46.9

SC Ready Math 2016/2017

Percentage Scoring Met or Exceeds in Math	SIP	Non-SIP
Grade 6	22.8/28.3	52.4/50.4
Grade 7	26.3/13.1	45.0/36.7
Grade 8	21.5/25.1	44.8/44.9

SC PASS Social Studies 2015/2016/2017

Percentage Scoring Met or Exceeds in Social Studies	SIP	Non-SIP	
Grade 7	60.7/69.7/50.6	81.2/83.1/68.0	

SC PASS Science 2015/2016 (Met or Exemplary) and 2017 (Meets or Exceeds)*

Percentage Scoring M/E in Science	SIP	Non-SIP
Grade 6	70.4/55.0/41.0	80.0/79.6/56.2
Grade 8	52.7/56.3/40.8	79.4/78.3/56.5

^{*}In 2016-2017, the achievement standards for SCPASS Science were reset. The test results are now reported using the same four achievement categories as SC READY – Does Not Meet Expectations, Approaches Expectations, Meets Expectations, and Exceeds Expectations.

Bryson Middle School SC SDE School Report Card:

https://ed.sc.gov/data/report-cards/state-report-cards/2017/view/?d=2301&s=024&t=M&y=2017

Analysis/Response

Test Data: SC READY data from 2017 shows a 12-15% decrease in student performance for Meets and Exceeds Expectations in ELA for grades 7 and 8. SC Ready data for math changed minimally (+/-less than 2%), but the level of mastery is the lowest for math with an average of 32% mastery. For SC PASS Social Studies, grades 7 and 8 reflected a 5-10% decrease in the number of students demonstrating mastery. The 2017 SC PASS will establish a baseline measurement for science because the score categories changed between 2016 and 2017.

Disaggregated Test Data: SC Ready and SC PASS data from 2017 shows a discrepancy in performance for several sub-groups of students. The lowest performing subgroup for SC Ready in the race/ethnicity category was the African American subgroup. This subgroup scored significantly higher on SC PASS Science and Social Studies. In eighth grade science, the African American subgroup outperformed the Hispanic or Latino subgroup. The percentage of female students scoring Meets or Exceeds in SC Ready and SC PASS was significantly higher than that of males with the exception of Science PASS, for which males had only slightly lower scores. Fewer than six percent of students with disabilities scored Meets or Exceeds on SC Ready ELA and SC Ready Math. The population of students with Limited English Proficiency (LEP) outperformed their non-LEP peers in sixth grade SC Ready ELA and Math, seventh grade SC PASS Social Studies, and eighth grade SC READY Math.

Attendance: Attendance of both students and teachers is necessary for all students to achieve consistently. This past year attendance fluctuated by less than 3%. Both groups must be present for optimal academic achievement.

Response: Achievement data reflects a need for targeted interventions for students who are underperforming. The continued implementation of a STEAM/PBL approach to learning that was launched in 2017-2018 will strengthen student engagement and depth of content understanding. A full inclusion model with co-teaching components will be refined to address grade-level standards-based instruction with special education students using appropriate differentiation strategies and accommodations. Systematic intervention including academic assistance and literacy instruction will structure clear expectations and opportunities for the success for all students. A continuation of common planning, common assessments, and collaborative analysis will strengthen classroom instruction. There is a need for professional development and study that targets the needs of these student subgroups.

Teacher and Administrative Quality

Percentage of Teachers with Advanced Degrees

Teachers Returning from Previous Year

2014-2015	67.2
2015-2016	64.9
2016-2017	65.5

2014-2015	89.3
2015-2016	87.9
2016-2017	87.9

Bryson Middle School Professional Development Plan 2017-2018

Date	Workshop Title	Presenter/	Hours	Goal
		Facilitator		
8/16	Google Apps for Education Introduction	Lance Curry	2	1, 2
8/17	New Google Sites	Patti Barker	1	2
8/29	PAS-T Support and E-Portfolio	Jennifer Kammer	1	2
9/6	Science Techbook	Tiffany Rome	1	1,2
,29/13	Getting Acquainted with the Assessment	Jennifer Kammer	1	1, 2
	System	and April Reese		
9/14	Assessment System Expert Training	Jennifer Kammer	1	1,2
		and April Reese		
9/20	How to Differentiate Learning for ELLs in the Classroom	Monica Heller	1	1
9/26	Collaboration Tools Part 1	Lance Curry	1	1,2
9/27	Nearpod	TJ Bargeron	1	1
10/3	Creating Assessments in the District Assessment System		1	1
10/10	Inclusion and Meeting Student Needs (2 sessions in two locations - 1 for those who co-teach and 1 for those who do not)	Jennifer Kammer and Amber Behymer	1	1
10/24	Collaboration Tools Part 2	Lance Curry	1	1,2
11/14	Managing Teacher Workload to Reduce Stress	Jennifer Kammer	1	3
11/20	Induction Teacher Session - Communication and Classroom Management	Jennifer Kammer	1	2
11/27	Mentors: Supporting Induction Teachers	Jennifer Kammer	1	2
11/28	Assessment Tech Tools Part 1	Lance Curry	1	1, 2
12/5	Assessment Tech Tools Part 2	Lance Curry	1	1,2
12/19	Data-Driven Decisions	Jennifer Kammer	3	1
1/9	Student Engagement with Google Apps Part 1	Lance Curry	1	1,2

1/26	Data Review - Aligning Instruction and	Jennifer Kammer	1	1
	Assessment			
1/26 or 1/28	Using Technology Strategically	Jennifer Kammer	1	1
1/30	Student Engagement with the 4 C's Part 1	Jennifer Kammer	1	1
2/6	Student Engagement with the 4 C's Part 2	Jennifer Kammer	1	1
2/13	Improving Outcomes for Students with Disabilities	Jennifer Kammer	1	1
2/27	Student Engagement with Google Apps Part 2	Lance Curry	1	1,2
3/6	Nonfiction Reading Strategies Part 1	Jennifer Kammer	1	1
3/13	Roles of Participants in the IEP Process	Angie Phillips	1	1,3
3/27	The Flipped Classroom	Lance Curry	1	1
4/10	Nonfiction Reading Strategies Part 2	Jennifer Kammer	1	1
4/25	Data-Driven Instruction - Spring	Jennifer Kammer	1	1
5/1	Reflection and Goal-Setting	Jennifer Kammer	1	1
9/5, 11/16,	STEAM Gap Training (for those new to Bryson	Chris Burras	8	1, 2, 3
3/22, 4/19	Middle School)		(2 per session)	
PD in Pjs Oppo	ortunities (Virtual PD)			
September	Rigor	Jennifer Kammer	2	1,3
October	Fostering Student Collaboration with STEAM	Jennifer Kammer	2	1,3
November	High-Impact Practices	Jennifer Kammer	2	1
DecJan.	Decoding Assessment Questions: Immediate	Jennifer Kammer	2	1
	Actions for Deeper Concentration			
February	Building Resilience and Motivating Students	Jennifer Kammer	2	3
March	Emotionally Healthy Kids	Jennifer Kammer	2	3
April-May	Data-Informed Practices	Jennifer Kammer	2	1

Response

The professional development plan for 2018-2019 is being developed. Initiatives begun will continue; focus for professional development opportunities will include the following topics:

- Technology Integration through Digital Learning Corp
- Engagement strategies for Project-Based Learning and STEAM challenges
- Data-driven differentiation in response to formative assessment
- Inclusive school practices (strengthening co-teaching models in the classroom)
- Literacy strategies across content areas
- Promoting students' social-emotional needs/school climate
- Meeting the needs of student subgroups

School Climate Needs Assessment

Attendance

Year	Students	Teachers
2013-2014	94.1%	93.3%
2014-2015	95.6%	95.0%
2015-2016	95.5%	92.4%
2016-2017	94.7%	91.2%
2017-2018	97.0%	93.0%

Student Behavior

Unduplicated Out-of-School Suspensions over Time

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Other Male	103	54	61	53	78
Black Male	16	48	44	25	51
Other Female	17	15	19	33	40
Black Female	18	20	13	12	31
TOTAL	154	137	137	123	200

From 2013-2017, discipline issues had been on a decline school-wide due to a number of factors: Saturday School, BMS for Success positive behavior plan, and school-wide focus on consistent implementation of expectations. However, there was in increase in out-of-school suspensions for the 2017-2018 school year indicating a need for further intervention.

Support/Communication

Survey Data from the Annual Report Card Survey

Survey Data from the Annual Report Card Survey – Teachers							
	2013	2014	2015	2016	2017		
Satisfied with learning environment	89.1	85.3	74.0	55.5	60.0		
Satisfied with social and physical environment	90.3	89.6	87.0	55.6	75.0		
Satisfied with home-school relations	89.0	83.8	77.0	72.3	70.0		
Survey Data from the Annual Report Card Survey – St	tudents						
	2013	2014	2015	2016	2017		
Satisfied with learning environment	72.3	62.2	66.0	57.1	72.5		
Satisfied with social and physical environment	75.4	62.0	64.0	61.3	75.3		
Satisfied with home-school relations	85.6	75.5	87.0	76.8	86.4		
Survey Data from the Annual Report Card Survey – Page 1981	arents						
	2013	2014	2015	2016	2017		
Satisfied with learning environment	86.2	77.0	85.0	88.0	74.7		
Satisfied with social and physical environment	79.0	65.1	77.0	72.6	73.3		
Satisfied with home-school relations	79.6	49.0	57.0	68.5	53.4		
Additional data from Annual Report Card Survey							
	2013	2014	2015	2016	2017		
Satisfied with school safety—Teachers	100.0	98.5	95.1	90.7	92.4		
Satisfied with school safety—Students	87.9	77.6	82.2	74.3	89.3		
Satisfied with school safety—Parents	91.2	83.2	83.7	83.8	80.0		

Report Card survey results for parents show an overall satisfaction with the learning environment although it has decreased from the previous year. Teachers and students show an increase in that area but there is still an opportunity for growth there. There is an increase in overall satisfaction with the social and physical environment for all parties. Both teachers and students reported an overall satisfaction with home-school relations, but the rate of parents satisfied with the home-school relations environment has not been consistent throughout the last few years and decreased

since the previous year. This, too, presents an opportunity for growth.

Response/Next Steps

Behavior/Intervention/Mentoring

Additional internal surveys identified a need for further targeted intervention. Next year our school will implement OnTrack Intervention meetings along with a mentoring program. In addition, we will have opportunities for professional learning about the social/emotional needs of our students.

- 1. Continue use of BMS for Success, Positive PAWS, and Chillin' on the Green events to establish clear expectations and to provide positive incentives for successful students.
- 2. The OnTrack intervention initiative will begin in 2018-2019 to target interventions for individual students.
- 3. In-School Suspension will be added as a way to decrease out of school suspensions.

Support/Communication:

- 1. Expand transition support for 5th to 6th and 8th to 9th grade students (academically, emotionally, and socially)
- 2. Expand current program of celebration for achievement, particularly academic success.
- 3. Refine Inspiring Excellence Night, an event launched in 2018 that provides an opportunity for students to demonstrate their PBL projects, art, and achievements and for the community to engage in STEAM activities.
- 4. Refine targeted academic interventions to increase student-adult interactions, to engage students, and to build opportunities for academic growth.

Performance Goal Area: ☐ Student Achievement* ☐ Teacher/Administrator Quality* ☐ School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 1 The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase from 33.5% in 2016-17 to 45.5%
in 2022-23.
Per SBE Regulation 43-261, measurable performance goals, written in five-year increments, shall be developed to address the major areas of discrepancy found in the needs
assessment in key areas reported in the district and school report cards.
SMART goal must include WHO will do WHAT, as measured by HOW and WHEN.
INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase by <u>2.03%</u> annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 34 (2016-17)	School Projected Middle 36	38	40	42	44	46
		School Actual Middle					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 43 (2016-17)	District Projected Middle	46	49	52	55	58
		District Actual Middle					

ACTION PLAN FOR STRATEGY #1: Refine	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Utilize working lunch for students who need to need to complete assignments.	2018-2023	ELA teachers	\$0	NA	Quarterly grading reports, administrative observations
Continue to provide tutoring opportunities.	2018-2023	ELA teachers	\$0	NA	Clearly posted and advertised tutoring schedule
Use data to group students to meet targeted needs during both regular class time and enrichment.	2018-2023	ELA teachers	\$0	NA	Administrative observations; lesson/unit planning; district assessment system data
Use the GCSD Instructional Protocol to guide instructional planning and delivery	2018-2023	ELA teachers; Administration; Instructional Coach	\$0	NA	Lesson/unit planning; administrative observations of classroom lessons
Increase and refine collaboration between math teachers and special education teachers to plan lessons with the goal of best meeting the needs of all students.	2018-2023	ELA teachers, special education teachers, Administration, Instructional Coach	\$0	NA	Lesson/unit planning, PLC planning discussions

ACTION PLAN FOR STRATEGY #2: emphasizing GRIT (growth, resilience, in	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Utilize working lunch for students who need to need to complete assignments.	2018-2023	ELA teachers	\$0	NA	Quarterly grading reports, administrative observations
Initiate a scheduled time for independent reading of a common text/novel.	2018-2023	All teachers	\$0	NA	Administrative observations
Support students by teaching word decoding using an understanding of frequent prefixes, suffixes, and root words to assist them in using logic to decode words.	2018-2023	All teachers	\$0	NA	Lesson/unit plans, planning discussions, administrative observations, assessments
Increase rigor gradually to better prepare students to the increasing complex texts by focusing on more vertical articulation and backwards design beginning with English 1 curriculum expectations.	2018-2023	Teachers	\$0	NA	Administrative observation of vertical articulation meetings and agendas; lesson/unit planning; assessment data
Use formative assessments to inform planning and instruction for the purpose of increasing DOK.	2018-2023	Teachers	\$0	NA	Mastery Connect/TE21 coaching cycles; PLC meetings
Provide professional learning opportunities and coaching to support teachers' development of learning targets and strategies that promote rigor	2018-2020	Administration, Instructional Coach, teacher leaders	\$0	NA	Evidence of learning targets tied to standards as observed in classroom walkthroughs and Instructional Rounds

ACTION PLAN FOR STRATEGY #2 emphasizing GRIT (growth, resilience, in	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Use the GCSD Instructional Protocol to guide instructional planning and delivery	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Evidence of collaborative planning, administrative observations, specific feedback given to teachers
Refine STEAM/PBL units to ensure that they effectively target ELA standards and curriculum.	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Lesson/unit planning, collaborative discussions focused on STEAM/PBL units and the effectiveness in addressing specific learning targets based on the curriculum, and state standards

Performance Goal Area:
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 2 The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase from 32% in 2016-17 to 45% in 2022-23.
INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase by 2.11% annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 32 (2016-17)	School Projected Middle	36	38	40	43	45
		School Actual Middle					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 40 (2016-17)	District Projected Middle	43	46	49	52	55
		District Actual Middle					

ACTION PLAN FOR STRATEGY #1 student needs.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	Dates) PERSON ESTIMATED COST FUNDING SOURCE		INDICATORS OF IMPLEMENTATION	
Implement tasks that promote reasoning and problem solving	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Observations of problem solving and reasoning; integrated thematic STEAM/PBL units; benchmark results
Enhance student understanding of mathematical concepts through intentional and authentic use of content vocabulary and spiral review	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Observations, lesson plans, professional development, classroom evidence of content vocabulary instruction; assessments
Use the GCSD Instructional Protocol to guide instructional planning and delivery	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Evidence of collaborative planning, administrative observations, specific feedback given to teachers
Collaboratively analyze student work and use that data along with other data to guide planning and assessment discussions.	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Teacher portfolios, PLC discussions, assessments
Increase and refine collaboration between math teachers and special education teachers to plan lessons with the goal of best meeting the needs of all students.	2018-2023	Math teachers, special education teachers, Administration, Instructional Coach	\$0	NA	Lesson/unit planning, PLC planning discussions

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Implementation of Grade 6-8 Vertical PLC	2018-2023	Math teachers	\$0	NA	Common assessment discussion; documentation of students who are targeted for remediation and for enrichment; meeting minutes
Provide professional learning opportunities and coaching to support teachers' development of learning targets and strategies that promote rigor	2019-2020	Administration, Instructional Coach, teacher leaders	\$0	NA	Evidence of learning targets tied to standards as observed in classroom walkthroughs and Instructional Rounds
Provide targeted remediation for individuals and small groups using both traditional and technologyenhanced intervention software.	2018-2023	Math teachers	10,837 annually	District	Evidence of targeted remediation and enrichment in lesson plans and observed in classroom walkthroughs and Instructional Rounds
Utilize the modified weather delay bell schedule to provide blocks of time for targeted academic intervention following benchmark assessments	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Intervention dates scheduled and implemented; data analysis and action plans
Refine STEAM/PBL units to ensure that they effectively target mathematics standards and curriculum.	hey effectively target		\$0	NA	Lesson/unit planning, collaborative discussions focused on STEAM/PBL units and the effectiveness in addressing specific learning targets based on the curriculum, and state standards

Performance Goal Area: ⊠Student Achievement*	Teacher/Administrator Quality*	School Climate (Parent Involvement, Safe and Healthy Schools, etc.)*	(*

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required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 3 The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will meet or exceed the state and federal accountability standard annually from 2018-19 through 2022-23.
INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will increase by <u>TBD</u> % annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SCPASS Science SCPASS test data file	Baseline will be established in 2017- 18 Grades 6 and 8 only	School Projected Middle	TBD	TBD	TBD	TBD	TBD
		School Actual Middle					
SCPASS Science SCPASS test data file	Baseline will be established in 2017- 18 Grades 6 and 8 only	District Projected Middle	TBD	TBD	TBD	TBD	TBD
		District Actual Middle					

^{*}Beginning in 2017-18, grades 4, 6, and 8 will take SCPASS Science.

ACTION PLAN FOR STRATEGY #1: Use da knowledge and problem solving skills in	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Use the GCSD Instructional Protocol to guide instructional planning and delivery	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Evidence of collaborative planning, administrative observations, specific feedback given to teachers
Refine PBL/STEAM and find stronger and more defined links between science standards and those of other content areas	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Lesson/unit planning, collaborative discussions focused on interdisciplinary connections and STEAM/PBL
Include the use of primary documents in writing science-based analysis of claims.	2018-2023	Teachers	\$0	NA	Lesson/unit planning, peer/administrative walkthrough observations, assessments
Use data to inform instruction and meet the needs of targeted groups of students	2018-2023	Teachers	\$0	NA	Progression of mastery levels in the district assessment system (MasteryConnect/TE21), lesson/unit planning, collaborative discussions
Provide professional learning opportunities and coaching to support teachers' development of learning targets and strategies that promote rigor	2019-2020	Administration, Instructional Coach, teacher leaders	\$0	NA	Evidence of learning targets tied to standards as observed in classroom walkthroughs and Instructional Rounds

ACTION PLAN FOR knowledge and prob	EVALU	JATION							
ACTIVITY		TIMELINE (Start and End Dates)	PERSON RESPONSI	BLE ESTIM COST	ATED FUND SOUR		ATORS OF EMENTATION		
Utilize the modified v schedule to provide b targeted academic into benchmark assessmen	locks of time for ervention following	2018-2023	Teachers, Administrational	*	NA	schedu implen	ntion dates led and nented; data analysis ion plans		
Utilize Gizmos and or interactive instruction		2018-2023	Teachers	\$0	NA	peer/ad	/unit planning, Iministrative rough observations, nents		
Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required) District Priority Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and Talented: Other PERFORMANCE GOAL: 4 The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Social Studies will meet or exceed the state and federal accountability standard from 2018-19 through 2022-23. INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Social Studies will increase by TBD% annually.									
DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23		

SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017- 18 Grade 7 only	School Projected Middle	TBD	TBD	TBD	TBD	TBD
		School Actual Middle					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017- 18 Grade 7 only	District Projected Middle	TBD	TBD	TBD	TBD	TBD
		District Actual Middle					

^{*}Beginning in 2017-18, grades 5 and 7 will take SCPASS Social Studies*

ACTION PLAN FOR STRATEGY #1: Use oneeds of diverse students.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Provide professional learning opportunities and coaching to support teachers' development of learning targets and strategies that promote rigor	2019-2020	Administration, Instructional Coach, teacher leaders	\$0	NA	Evidence of learning targets tied to standards as observed in classroom walkthroughs and Instructional Rounds

ACTION PLAN FOR STRATEGY #1: Use needs of diverse students.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Use the GCSD Instructional Protocol to guide instructional planning and delivery	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Evidence of collaborative planning, administrative observations, specific feedback given to teachers
Use data to inform instruction and meet the needs of targeted groups of students	2018-2023	Teachers	\$0	NA	Progression of mastery levels in the district assessment system, lesson/unit planning, collaborative discussions
Refine STEAM/PBL units to ensure that they effectively target social studies standards and curriculum.	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Lesson/unit planning, collaborative discussions focused on STEAM/PBL units and the effectiveness in addressing specific learning targets based on the curriculum, and state standards
Utilize the modified weather delay bell schedule to provide blocks of time for targeted academic intervention following benchmark assessments	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Intervention dates scheduled and implemented; data analysis and action plans
Include literacy strategies in planning and instruction to teach students how to read and use primary documents and other	2018-2023	Teachers, Instructional Coach	\$0	NA	Lesson/unit planning, collaborative discussions and professional learning focused on literacy,

ACTION PLAN FOR STRATEGY #1: Use of needs of diverse students.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
content texts.					administrative and peer walkthroughs and Instructional Rounds

ACTION PLAN FOR STRATEGY #2: Provide	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Develop more interactive online resources for students.	2018-2019	Teachers	\$0	NA	Teacher websites, observations of instruction, lesson/unit planning

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 5 Annually increase learning outcomes for traditionally underperforming student demographic groups across the performance goals as measured by gap
data for each standardized test (Hispanic – Hispanic/Latino, AA - Black/African-American, SWD - Disabled, LEP - Limited English Proficient, SIP - Students in Poverty).
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 33 (2016-17) Annual Increase =2.06	Projected Hispanic	35	37	39	41	43
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual Hispanic					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 25 (2016-17) Annual Increase = 2.49	Projected AA	28	30	33	35	38
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual AA					

		School 1	Renewal Plan for 2	2018-19 inrough 20	022-23		
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 3 (2016-17) Annual Increase = 3.74	Projected SWD	6	10	14	18	21
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SWD					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 15 (2016-17) Annual Increase = 3.06	Projected LEP	18	21	24	27	30
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual LEP					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations Baseline will be established in 2017-18 Annual Increase =	Projected SIP	TBD	TBD	TBD	TBD	TBD
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SIP					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 30 (2016-17) Annual Increase = 2.25	Projected Hispanic	32	34	36	39	41

		School 1	Kenewai Pian for 2	2018-19 through 20	022-23		
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual Hispanic					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 20 (2016-17) Annual Increase = 2.77	Projected AA	23	26	28	31	34
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual AA					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 3 (2016-17) Annual Increase = 3.74	Projected SWD	6	10	14	18	21
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SWD					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 24 (2016-17) Annual Increase =2.57	Projected LEP	26	29	31	34	37
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual LEP					

		School	Renewal Plan for 2	2010-19 HII Ough 20	<u> </u>		
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations Baseline will be established in 2017-18 Annual Increase =	Projected SIP	TBD	TBD	TBD	TBD	TBD
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SIP					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Projected Hispanic					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Actual Hispanic					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Projected AA					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Actual AA					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Projected SWD					

	School Kenewal Flan for 2016-19 through 2022-25								
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Actual SWD							
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Projected LEP							
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Actual LEP							
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Projected SIP							
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 6 and 8 only	Actual SIP							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Projected Hispanic							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Actual Hispanic							

	School Renewal Flan for 2016-19 through 2022-25								
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Projected AA							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Actual AA							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Projected SWD							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Actual SWD							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Projected LEP							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Actual LEP							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Projected SIP							
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grade 7 only	Actual SIP							

ACTION PLAN FOR STRATEGY #1: Increa	ase the effectivenes	ss of data-based core i	nstruction		EVALUATION	
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION	
Provide support for implementing data driven reflective conversations to improve teaching practice (school and individual data).	2018-2023	Instructional Coach, teachers	\$0	NA	Evidence of data driven conversations in meeting agendas and minutes	
Continue to implement and enhance Professional Learning Community support and structures	2018-2023	Administration, Instructional Coach	\$0	NA	Strong implementation of professional learning communities as evidenced by observations, lesson plans and Instructional Rounds as well as teacher survey results	
Provide school-based and promote attendance at district-based opportunities for teachers to gain strategy and content support, including instructional strategies for diverse learners	2018-2023	Administration, Instructional Coach, teacher leaders	\$0	NA	Teacher attendance records for school-based professional development schedule Teacher survey results Evidence of strategies for diverse learners being used in classrooms as indicated by classroom observations and Instructional Rounds Professional Development offerings on diverse learner strategies. MC/TE21 assessment data	

	ACTION PLAN FOR STRATEGY #1: Incre		EVALUATION				
	ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE		ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
scl tar	ilize the modified weather delay bell nedule to provide blocks of time for geted academic intervention following nchmark assessments		Teachers, Administration, Instructional Coach	\$0	N	NA	Intervention dates scheduled and implemented; data analysis and action plans

ACTION PLAN FOR STRATEGY #2:	ACTION PLAN FOR STRATEGY #2: Improve use of Multi-Tiered Systems of Support (MTSS)							
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION			
Implement OnTrack to evaluate and monitor attendance, behavior, and course grades for individual students in order to provide needed support.	2018-2023	Administrators, counselors, teachers	\$0	NA	Evidence of EWRS intervention logs and regular team meetings by the school-based EWRS team			
Utilize GCSource data to identify school-wide trends and determine strategies to increase student performance among student groups.	2018-2023	Administrators, counselors, teachers	\$0	NA	Evidence of EWRS intervention logs and regular team meetings by the school-based EWRS team			

Performance Goal Area	a: Student Achievement	* Teacher/Ad	Iministrator Quality*	School Clima	te (Parent Involvement,	, Safe and Healthy Scho	ools, etc.)*	(*		
required) Dis	trict Priority		•							
Gifted and Talented Req	uires Gifted and T	'alented: Academic	□ Gifted and Tale	nted: Artistic 🔲 Gifte	d and Talented: Social	and Emotional 1 Acad	lemic Goal and 1	l		
Additional Goal Gift	ted and Talented: Other									
PERFORMANCE GO.	AL: 6 100% of middle sc	hools will have tar	geted literacy intervent	tion classes by 2023.						
				-						
INTERIM PERFORM	ANCE GOAL: Meet ann	ual targets below.								
	AVERAGE	ļ					i			

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
PowerSchool	TBD	School Projected	TBD	TBD	TBD	TBD	TBD
PowerSchool		School Actual					
PowerSchool	50	District Projected	75	100	100	100	100
PowerSchool		District Actual					

ACTION PLAN FOR STRATEGY #1: Provio needs.	ACTION PLAN FOR STRATEGY #1: Provide consistent targeted core reading instruction to meet identified student needs.								
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION				
Consistently implement the GCS Secondary Literacy Framework.	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Observations, anecdotal notes, and lesson plans.				
Conduct focused instructional rounds that engage teams of teachers and administrators in solving a problem of practice related to student learning	2018-2023	Teachers, Administration, Instructional Coach	\$0	NA	Documentation of ongoing instructional rounds including implications for instructional growth				
Support intentional unit and lesson planning reflective of and responsive to student needs	2018-2023	Teachers, Instructional Coach	\$0	NA	Collaborative planning and lesson plan feedback, data analysis, unit planning, protected daily planning times				
Differentiate instruction and assessments to meet students' needs while maintaining the expectation of grade-level mastery.	2018-23	Teachers, Instructional Coach	\$0	NA	Lesson planning and lesson plan feedback, formative assessments (i.e. within the district assessment system), collaboration and reflective practices				

ACTION PLAN FOR STRATEGY #2: Pr through evidence-based assessment	as identified	EVALUATION			
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Determine and utilize appropriate evidence-based assessments to identify targeted intervention needs	2018-2023	OnTrack team of Administrators, teachers, and counselors	\$0	NA	Evidence of students identified for intervention based on results of assessments
Track students in intervention to determine the most effective strategies for increasing student success	2018-2023	OnTrack team of Administrators, teachers, and counselors	\$0	NA	Intervention strategies documented in Intervention Central OnTrack Meetings
Coach teachers in instructional best practices	2018-2023	Administration, Instructional Coach	\$0	NA	Documentation of coaching cycles
Implement the MTSS framework intervention guidelines with fidelity	2018-2023	Administrators	\$0	NA	Formative and summative assessments to inform about the focus, duration, and effectiveness of OnTrack intervention meetings

School Renewal Plan for 2018-19 through 2022-23									
Performance Goal Healthy Schools, et			⊠Teacher/Admin	istrator Quality*	School Climate	(Parent Involveme	nt, Safe and		
Gifted and Talented Academic Goal and	l 1 Additional Goal	Gifted and	Talented: Other		· · · · · · · · · · · · · · · · · · ·	Talented: Social an	d Emotional 1		
PERFORMANCE	GOAL: I The sc	chool will have quali	ified, diverse teach	ers (gender and eth	nicity) by 2023.				
INTERIM PERFO	ORMANCE GOAI	L: Meet annual targ	ets below.						
DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23		
Employment report	% of diverse teachers Baseline will be established in 2017-18	School Projected	TBD	TBD	TBD	TBD	TBD		
		School Actual							
Employment report	% of diverse teachers Baseline will be established in 2017-18	District Projected	TBD	TBD	TBD	TBD	TBD		

District Actual

ACTION PLAN FOR STRATEGY #1: C	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Promote and provide training opportunities to help existing teachers work with diverse students.	2018-2023	Instructional Coach, Administration, teacher leaders	TBD	TBD	Professional Development opportunities targeting student diversity.

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Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Goal and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 1 Achieve and maintain a rate of 90% among parents, students, and teachers who agree or strongly agree they feel safe during the school day on the
South Carolina Department of Education Survey.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE School Report Card Survey	89	School Projected Students	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Students					
SC SDE School Report Card Survey	90	School Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Teachers					
SC SDE School Report Card Survey	77	School Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90

		Delioor 1	Refle war i fam for 2	2016-19 till ough 2	022-23		
		School Actual Parents					
SC SDE School Report Card Survey	91	District Projected Students	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Students					
SC SDE School Report Card Survey	94	District Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Teachers					
SC SDE School Report Card Survey	88	District Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Parents					

ACTION PLAN FOR STRATEGY #1: Enhance regarding existing safety measures.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Communicate clearly and effectively with all stakeholders that district-wide emergency response plans are in place and include explanations of the training and drills that take place at each location	2018-2023	Administration	\$0	NA	Newsletters, Social Media Posts, SIC and PTA Agendas
Take a proactive approach by periodically pushing out information about the safety measures that we take	2018-2023	Administration	\$0	NA	Safety stories on web, social media, etc.
Continue to utilize social media, tip lines, phone blasts and media outlets to encourage parents, students, teachers and community members to report any concerns or issues	2018-2023	Administration, Media Specialist	\$0	NA	Tips received from multiple stakeholder groups

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Goal and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 2 The school will proactively address student behavior so the percentage of students recommended for expulsion each year is maintained at less than 1%
of the total student population.
PERFORMANCE GOAL: 3 The school will continue to contribute to a safe school environment and positively impact student behavior as indicated by an annual expulsion rate of
less than .07 %.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

Percent Recommended for Expulsion

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	The baseline will be established in 2017-18	School Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
		School Actual					
ESSA Federal Accountability and SDE School Report Card	(2016-17) 0.7	District Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
		District Actual					

Annual Expulsion Rate

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	The baseline will be established in 2017-18	School Projected	≤ .07	≤ .07	≤ .07	≤ .07	≤ .07
		School Actual					
ESSA Federal Accountability and SDE School Report Card	(2016-17) .04	District Projected	≤ .07	≤.07	≤ .07	≤.07	≤.07
		District Actual					

ACTION PLAN FOR STRATEGY #1: Inc. and the criminal and disciplinary cons	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
After school and school-based programs work in conjunction with law enforcement, mental health and guidance counselors to identify and assist students who are at risk.		Administration	\$0	NA	Students in need matched with services
Increase awareness of community-based resources that families can reach out to for guidance and support.		Guidance	\$0	NA	Information disseminated and utilized

ACTION PLAN FOR STRATEGY #2: I and school based resources to identify	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Utilize the in-school trained mental health counselor to facilitate awareness of social-emotional adolescent needs.	2018-2023	Mental health counselor	\$0	NA	Professional development attendance records and agenda
Educate students, teachers, and parents so they are able to identify changes in behavior for themselves and peers, which may signify a need	2018-2023	Counselors, teachers, administration	\$0	NA	Agendas for Lunch N' Learn, Guidance, and SIC sessions

ACTION PLAN FOR STRATEGY #2: I and school based resources to identify	EVALUATION					
ACTIVITY	ACTIVITY TIMELINE (Start and End Dates) PERSON RESPONSIBLE COST FUNDING SOURCE					
for intervention.						
Continue buddy program to help students who are new to the school.	2018-2023	Guidance	\$0	NA	Student survey results	

Performance Goal Area: Student Achievement* Teach	her/Administrator Quality*	School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority		
_		
		ented: Artistic Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Tal	ented: Other	
PERFORMANCE GOAL: 4 The school will demonstrate a	caring environment as indica	ated by an increase in the percent of middle school students who describe their teacher as
caring on the AdvancED Culture and Climate Survey.		
INTERIM PERFORMANCE GOAL: Meet annual targets	pelow.	

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
AdvancED Culture & Climate Surveys	58	School Projected	61	64	67	70	73
		School Actual					
AdvancED Culture & Climate Surveys	MS and HS 51	District Projected	54	58	62	66	70
		District Actual					

ACTION PLAN FOR STRATEGY #	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Expand mentoring program for students	2018-2023	School team Guidance	TBD	TBD	Students assigned to an adult at the school.
Enhance professional development to increase staff awareness and understanding of community being served (such as compassionate schools training and poverty simulation)	2018-2023	Instructional coach, administrators, counselors, focus teams	TBD	TBD	Professional development attendance records
Establish protocols among all adults to communicate positively with students	2018-2023	Instructional coach, administrators, counselors, focus teams	\$0	NA	Professional development attendance records
Provide opportunities for support staff to be inclusive in school culture.	2018-2023	Instructional coach, administrators, counselors, focus teams, PTA	\$0	NA	Support staff included in decision making and support of students

Performance Goal Area: Student Achievement*	☐ Teacher/Administrator Quality*	School Climate (Parent Involvement, Safe and Healthy Schools, etc.)*					
(*required) District Priority							
	_	_					
	ented: Academic	: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1					
Additional Goal Gifted and Talented: Other							
PERFORMANCE GOAL: 5 Achieve and maintain	a student attendance rate of 95% or higher						
INTERIM PERFORMANCE GOAL: Maintain an annual student attendance rate of 95% or higher.							

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	(2016-17) 95	School Projected	95	95	95	95	95
		School Actual					
ESSA Federal Accountability and SDE School Report Card	(2016-17) 95	District Projected	95	95	95	95	95
		District Actual					

ACTION PLAN FOR STRATEGY #1: [EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Consistently monitor attendance trends	2018-2023	Attendance Clerk Admin team Social Worker	\$0	NA	Attendance reports Review of attendance policies
Establish protocol for personal (via email, phone calls) contact to absent students	2018-2023	Admin team Teacher Attendance Clerk	\$0	NA	Documented contacts
Use data from GC Source, teacher/staff, and parent referrals to identify at-risk students	2018-2023	OnTrack Coordinator Social Worker Attendance Clerk Admin team	\$0	NA	Students are identified and appropriate supports are assigned
Continue to provide incentives for attendance	2018-2023	Administration, teacher leaders	TBD	TBD	Leadership team meeting agenda

ACTION PLAN FOR STRATEG	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Promote attendance with students and parents as an important component of school success	2018-2023	Administrators, teachers, guidance	\$0	NA	Documentation of teacher/school contact with parents
Improve school-level interventions related to attendance	2018-2023	Guidance, social worker, teachers	\$0	NA	Meeting minutes that include parental participation in interventions
Continue to increase hands-on, real world learning experiences to enhance student engagement	2018-23	Teachers, instructional coach, administrators	\$0	NA	STEAM/PBL units and lesson plans, administrator and peer walkthrough observations
More actively involve students in mapping their future education plans and identifying life goals and the steps to attain those goals	2018-23	Guidance	\$0	NA	Guidance lesson plans, walkthrough observations

ACTION PLAN FOR STRATEGY #.	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	INDICATORS OF IMPLEMENTATION			
Use data from GC Source,	2018-2023	OnTrack team	\$0	NA	OnTrack meetings

ACTION PLAN FOR STRATEGY #	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	INDICATORS OF IMPLEMENTATION			
teacher/staff, and parent referrals to identify at-risk students to provide additional support					

ACTION PLAN FOR STRATEGY behavior that is not a danger to of	EVALUATION				
ACTIVITY	INDICATORS OF IMPLEMENTATION				
Explore opportunities to develop alternatives to suspensions such as restorative justice and peerled opportunities	2018-2023	Administration, teacher leaders, focus teams, PTA/SIC	\$0	NA	Meeting agendas and minutes

Performance Goal Area: Student Achievement*										
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and Talented: Other										
PERFORMANCE GOAL: 6 The school will create and sustain an environment that supports mental and social/emotional health, as indicated by an annual decrease in the percent of middle school students who, on the AdvancED Climate and Culture Survey, report feeling afraid, lonely, or angry while they are at school.										
INTERIM PERFORM	IANCE GOAL: Meet	t annual targets below.								
DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23			
AdvancED Culture & Climate Surveys	Afraid – 8% Lonely – 14% Angry – 13%	School Projected	Afraid ≤ 7 Lonely ≤ 13 Angry ≤ 12	Afraid ≤7 Lonely ≤ 13 Angry ≤ 12	Afraid ≤6 Lonely≤12 Angry≤11	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 11	Afraid ≤ 5 Lonely ≤ 11 Angry ≤ 10			
		School Actual	Afraid ≤ Lonely ≤ Angry ≤							
AdvancED Culture & Climate Surveys	Afraid – 7% Lonely – 14% Angry 15%	District Projected Secondary	Afraid ≤7 Lonely ≤ 13 Angry ≤ 14	Afraid ≤ 7 Lonely ≤ 13 Angry ≤ 14	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤5 Lonely ≤11 Angry ≤12			
		District Actual	Afraid ≤ Lonely ≤ Angry ≤							

ACTION PLAN FOR STRATEGY #	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Implement the OnTrack process, utilizing EWRS data and social-emotional survey results to match interventions to schoolwide and student needs	2018-2023	Administration, OnTrack team	\$0	NA	Use of OnTrack process
Implement relationship- building strategies	2018-2023	Guidance, administration, instructional coach, teachers	\$0	NA	Strategies implemented with fidelity
Continue to strengthen opportunities for student leadership and student voice in decision making (such as peer mentors and peer leaders)	2018-2023	Guidance, administration, instructional coach, teachers	\$0	NA	Agenda/minutes of staff, leadership, and focus team meetings

ACTION PLAN FOR STRATEGY #2: Increase connectivity to health and wellness services.					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Continue an annual Bryson Fun Run/Walk	2018-2023	Wellness focus team, PTA	TBD	TBD	Scheduled fun run/walk
Partner with NAMI (National Alliance on Mental Illness) to receive early alerts to trends in teen behavior.	2018-2023	Guidance	\$0	NA	Information shared
Increase opportunities for physical activity throughout the school day to include learning through movement and active brain breaks.	2018-2023	Teachers, Instructional Coach, Administration	\$0	NA	Lesson plans, peer and administrator walkthroughs and Instructional Rounds
Integrate physical activity into the Extended Day Program schedule.	2018-2023	Extended Day Program Director	\$0	NA	Observations, Extended Day Program schedule

ACTION PLAN FOR STRATEGORICATION of healthy relationship	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Train staff and students on the anonymous reporting process	2018-2023	Principal	\$0	NA	Students and staff aware and able to report

ACTION PLAN FOR STRATEGY #3: Reduce incidents of bullying through awareness training and promotion of healthy relationships.					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Educate students on appropriate vs. inappropriate behaviors and the impact of their choices	2018-2023	Administrators, guidance, teachers	\$0	NA	Discipline consequences highlighted in materials for distribution
Address bullying behaviors as part of character education	2018-2023	Administrators, guidance, teachers	\$0	NA	Appropriate programs utilized
Explain district bullying policy and give examples to parents at PTA meeting during first quarter of the school year	2018-2023	Administrators, guidance	\$0	NA	Consequences discussed systematically

ACTION PLAN FOR STRATEGY #4: Develop and foster social and emotional skills in students to develop the whole child.					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Implement a strong social/emotional component into existing school character education plan	2018-2023	Guidance	\$0	NA	Student survey results
Provide professional learning/book studies for classroom teachers on best practice strategies for building social/emotional skills in students.	2019-2023	Administration, instructional coach, guidance, teacher leaders	\$0	NA	Evidence of strategies being used in classrooms during observations

ACTION PLAN FOR STRATEGY #5: Establish a classroom environment that promotes social, emotional and intellectual well-being					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Build a positive learning community supportive of all students	2018-2023	Administration, Instructional Coach, teachers and school staff	\$0	NA	Evidence of: classroom conversations and reflections to support problem solving occur across the school day. classroom conversations and reflections occur across the components of the GCS Secondary Literacy Framework. established classroom norms, expectations, and procedures. students exercising autonomy and respect for peers and adults.

Appendix

 $\textbf{Link to SC Report Card:} \ \underline{ \text{https://ed.sc.gov/data/report-cards/state-report-cards/2017/view/?y=2017\&t=M\&d=2301\&s=024} \\$