3/31/2017

Alexander Elementary

2016-2017 School Portfolio

Action Plan: 2013-2014 through 2017-2018



County: Greenville County Schools Superintendent: Dr. Burke Royster Principal: Dr. Sonya Campbell

SCHOOL RENEWAL PLAN COVER PAGE

SCHOOL INFORMATION AND REQUIRED SIGNATURES

SCHOOL

GREENVILLE COUNTY SCHOOL DISTRICT

SCHOOL RENEWAL PLAN FOR YEARS 2013-2014 through 2017-2018 (five years) SCHOOL RENEWAL ANNUAL UPDATE FOR 2016-2017 (one year)

Assurances

The school renewal plan, or annual update of the school renewal plan, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) and the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 and §59-139-10 et seq. (Supp. 2004)). The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the school improvement council are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

CHAIRPERSON, BOARD OF TRUSTEE	S	
Mrs. Lisa Wells		
PRINTED NAME	SIGNATURE	DATE
SUPERINTENDENT		
Dr. W. Burke Royster	Wante Royth	3/23/2016
PRINTED NAME	SIGNATURE	DATE
CHAIRPERSON, SCHOOL IMPROVEM	ENT COUNCIL	
Jeffrey Miller	Whol Linilly	3/24/16
PRINTED NAME	SIGNATURE	DATE
PRINCIPAL		
Dr. Sonya B. Campbell	Dr. 57-2 Cm	3/23/2016
PRINTED NAME	SIGNATURE	DATE
SCHOOL READ TO SUCCEED LITERAC	Y LEADERSHIP/TEAM LEAD	
Sarah Cox	Saule (II)	3/24/16
PRINTED NAME	SIGNATURE	DATE
SCHOOL'S ADDRESS: 160\ W Br	anlet	
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SCHOOL'S TELEPHONE: (84) 355	- 1000	
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STAKEHOLDER INVOLVEMENT FOR SCHOOL PLAN

(Mandated Component)

List the name of persons who were involved in the development of the school renewal plan. A participant for each numbered category is required.

	<u>POSITION</u>	<u>NAME</u>
1.	PRINCIPAL	Dr. Sonya Campbell
2.	TEACHER	Ms. Jenna Key
3.	PARENT/GUARDIAN	Mrs. Maria Soriano
4.	COMMUNITY MEMBER	Ms. Henrietta Sullivan
5.	SCHOOL IMPROVEMENT COUNCIL	Mr. Jeffrey Miller
6.	Read to Succeed Reading Coach	Mrs. Alicia Scott
7.	School Read to Succeed Literacy Leadership Team	LeadMrs. Alicia Scott
8.	OTHERS* (May include school board members, acmembers, students, PTO members, agency represer ** Must include the School Read to Succeed Litera	ntatives, university partners, etc.)
	<u>POSITION</u>	<u>NAME</u>
	<u>TIF</u>	Ms. Lisa Gilliard
	<u>IC</u>	Mrs. Alanda Posey
	AA	Mrs. Kara Mann
	PTA Vice-President	Mr. Anthony Norwood
	PIC	Ms. Marie Peralta
	Primary Reading Interventionist	Ms. Chris Webb
	Upper Elementary Interventionist	Dr. Lucille McClain

*REMINDER:

If state or federal grant applications require representation by other stakeholder groups, it is appropriate to include additional stakeholders to meet those requirements and to ensure that the plans are aligned.

ASSURANCES FOR SCHOOL PLAN

(Mandated Component)

Act 135 Assurances

Assurances, checked by the principal, attest that the school complies with all applicable Act 135 requirements.

_x__ Academic Assistance, PreK-3

The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

x Academic Assistance, Grades 4–12

The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

x Parent Involvement

The school encourages and assists parents in becoming more involved in their children's education. Some examples of parent involvement initiatives include making special efforts to meet with parents at times more convenient for them, providing parents with their child's individual test results and an interpretation of the results, providing parents with information on the district's curriculum and assessment program, providing frequent, two way communication between home and school, providing parents an opportunity to participate on decision making groups, designating space in schools for parents to access educational resource materials, including parent involvement expectations as part of the principal's and superintendent's evaluations, and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.

x Staff Development

The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised *Standards for Staff Development*.

x <u>Tec</u>hnology

The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.

_x__ Innovation

The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students. Provide a good example of the use of innovation funds.

_x__ Collaboration

The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).

x Developmental Screening

The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

x Half-Day Child Development

The school provides half-day child development programs for **four-year-olds** (some districts fund full-day programs). The programs usually function at primary and elementary schools, although they may be housed at locations with other grade levels or completely separate from schools.

x Developmentally Appropriate Curriculum for PreK-3

The school ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

x Parenting and Family Literacy

The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriated education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but generally is most appropriate for parents of children at the primary and elementary school levels and below, and for secondary school students who are parents. Family Literacy program goals are to strengthen parent involvement in the learning process of preschool children ages birth through five years; promote school readiness of preschool children; offer parents special opportunities to improve their literacy skills and education, a chance to recover from dropping out of school; and identify potential developmental delays in preschool children by offering developmental screening.

x Recruitment

The school makes special and intensive efforts to **recruit** and give **priority** to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but no limited to, the following personal or family situation(s): Educational level of parent below high school graduation, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.

x Coordination of Act 135 Initiatives with Other Federal, State, and District Programs

The school ensures as much program effectiveness as possible by developing a district-wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

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Introduction

Alexander's portfolio serves to document the changes and progress our school has made while working to continuously improve everything we do. The portfolio provides our school community with an ongoing means for self-assessment, communication, continuous improvement, and accountability. Our portfolio is a living document that describes Alexander and includes actual evidence of our work. It describes who we are, our vision for the school, goals, plans, progress, and achievements in the context of client demographics and needs, and school partnerships. The portfolio also describes how we build and utilize our action plan for the purpose of increasing student learning.

During the 2002-2003 school year, a Greenville County Initiative required every school to complete a comprehensive evaluation of all school systems and report the findings and Action Plan in a school portfolio was put in place. All school systems were reviewed and updated according to the Victoria Bernhardt model of school improvement. With leadership from the principal and administrative team, the staff works together as a comprehensive team to update and revise the portfolio. Each year, the portfolio is aligned with the requirements of the State Department of Education Standards as well as those of AdvancEd. Members of PTA and SIC are invited to participate in this yearly process. The report is available in the school office for the entire community. Stakeholders provided valuable contributions that shaped our portfolio via participation on Core Task Teams, feedback from PTA and SIC meetings, and completion of the South Carolina State Department of Education Report Card Survey.

Eight Core Task Teams with grade level representatives and other stakeholders were charged with gathering input, compiling information and reporting out. Administration provided guidance for and supported all Core Task Teams in their work. All staff served on teams. Aligned with Advanced Standards and Greenville County's School Strategic Plan, the implementation of the action plan in our portfolio is a cooperative effort of stakeholders. Due to broad and consistent stakeholder involvement, this document reflects a balance of diverse backgrounds, disciplines, interests and experience of our school community. Yearly updates will serve to document our progress.

Executive Summary

Within this document, our Action Plan identifies strategies that address student achievement, teacher/ administrator quality, and school climate goal statements for the 2013-2014 through 2017-2018 school years. Goal statements were determined based on school, district, and state data. Data sources included the South Carolina State Department of Education School Report Card, the South Carolina Palmetto of State Standards (SCPASS), South Carolina Ready Assessments, the Iowa Test of Basic Skills (ITBS), and stakeholder input. Alexander Elementary will track trends over time as data becomes available.

Needs Assessment for Student Achievement (2016-2017)

SC Readiness was a new test given to third, fourth, and fifth graders for the 2016 school year. SC Readiness consisted of English, Reading, Writing, and Math. Therefore, the results of the 2016 school year will serve as a baseline. The SC Readiness assessment was announced halfway through the school year as the assessment the state would be using. This test was the third different test given over a three year time period. Student achievement is a top priority.

- Lowest SC Readiness 2016 performance scores for areas tested by grade level:
 - o 45.2% of 4th graders scored exceeding or ready for SC Readiness ELA
 - o 35.9% of 4th graders scored exceeding or ready for SC Readiness Mathematics
- *Highest* SC Readiness 2016 performance scores for areas tested by grade level:
 - o 25.0% of 5th graders scored exceeding or ready for SC Readiness ELA
- 43.1% of 5th graders scored exceeding or ready for SC Readiness Mathematics
 2014 SCPASS Social Studies and SCPASS Science performance scores were used as a baseline. The

2016 SCPASS assessments were used as a planning year.

- *Lowest* SCPASS 2016 performance scores for areas tested by grade level:
 - o 53.1% of 4th graders scored met or exemplary for SCPASS Science
 - o 41.5% of 5th graders scored met or exemplary for SCPASS Social Studies
- *Highest* SCPASS 2016 performance scores for areas tested by grade level:
 - o 49.2% of 5th graders scored met or exemplary for SCPASS Science
 - o 75.0% of 4th graders scored met or exemplary for SCPASS Social Studies

2014 ITBS performance scores were used as a baseline. The 2017 ITBS scores were used as a planning year.

- 2nd graders scored lowest in Mathematics Concepts on ITBS:
 - o 2014- 26th percentile and 2016 26th percentile
- 2nd graders scored highest in Reading Comprehension on ITBS:
 - o 2014- 27th percentile and 2016 27th percentile

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Needs Assessment for Teacher/ Administrator Quality (2014-2015)

- School Improvement Committee (SIC) identified the pull out intervention programs as beneficial.
- SIC members identified an area of growth would be protected the time of intervention programs.
- Parents identified the additional time before and after school used to assist students with their academic struggles as a major strength.
- Parents identified additional support for primary students as an area needed for improvement.
- 100% of teachers hold "Highly Qualified Status" for the 2015-2016 school year is a strength.
- Students consisted noted strengths as a clean school and grounds, well behaved students, and little bullying occurring.
- Weaknesses noted by students included teachers giving tests on what they learned in class, feeling safe at school, and teachers working together to help students at their school.
- Teachers identified motivated students, well behaved students, and cooperative parents regarding discipline concerns as a strength of the school.
- Weaknesses identified by teachers included administration having high expectations for teacher performance, feeling safe at school, and being bullied by an adult at the school.

Needs Assessment for School Climate (2016-2017)

Only students in fifth grade and their parents were included in the evaluations.

- Strengths from the survey included 90.3% of students and 90.5% of parents are satisfied with the learning environment. Additionally, 92.3% of teachers and 91.9% of students are satisfied with the social and physical environment of the school.
- Weaknesses identified from the survey included 66.7% of teachers, 78% of parents, and 88.7% of students are satisfied with school-home relations. In addition, only 85.7% of parents are satisfied with the social and physical environment of the school. Only 89.7% of teachers are satisfied with the learning environment.

Significant Challenges

- ❖ Funding for implementation of Balanced Literacy. Teachers are in need of curriculum rich classroom libraries. In addition, our media center is in need of curriculum rich literacy materials.
- ❖ An additional guidance counselor. Our students' families encounter a lot of obstacles within their home life. According to Maslow's Hierarchy of Needs, our students will not be academically successful until their basic and emotional needs are met.
- ❖ Fulltime school based technology coordinator. Our school continues to grow with technology resources. Our teachers need assistance and training to support such requirements.
- Space is a major challenge. Our teachers who meet with small groups are working in closets. We consistently grow by 30-50 students per year. We need additional space or portables.

Accomplishments and Achievements

- ❖ School Based Accomplishments and Achievements
 - o Gifted and Talented focus groups (primary grades)
 - Teach Town for special education
 - o Data Days

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- Breakfast in the Classroom
- Mentors and Tutors
- Looping
- Extended Day Programs (before and after school)
- Men Who Read
- Flexible Math Groups
- Weekly phone messengers
- Accelerated Reader/ RAZ Kids
- STEM Projects
- O Volunteers/ Parent Involvement
- Money Cents 4 Kids (MC4K)
- o School Counseling Services including Mental Health

State and District Recognitions

- Safe Kids School
- United Way Achievement Award
- o Fresh Fruits and Vegetables Grant
- o Greeks of Greenville Grant Recipient
- Target Grant Award
- Wells Fargo Funding Recipient
- o PTA Reflections Program Winner
- Culinary Cuisine
- Palmetto Silver Award Winner

School Profile

The History of Alexander Elementary

In 1922, fourteen Greenville communities bound together for mutual education and civic advancement under the vision of Thomas Fleming Parker. The Parker District, as it would become, aimed to become a textile community where individuals could obtain employment and have comfortable homes, churches, schools, and opportunities to grow into whatever they wished to become. Alexander Elementary was built in 1965 and was named after Mr. Milton Osmond Alexander. Mr. Alexander was a respected supporter of the Parker District and the Woodside Mill community. Since 1965, Alexander Elementary has grown from just 20 teachers to over 45 under the leadership of 9 different principals. As Alexander Elementary continues to grow and progress, we are learning today with tomorrow in mind while never forgetting the important historical heritage of our community.

The Staff of Alexander Elementary

Alexander Elementary has 1 kindergarten for four year olds and 3 kindergartens for five year olds. In addition, there are four aids to assist our kindergarten teachers. There are 4 first grade teachers, 4 second grade teachers, 3 third grade teachers, 4 fourth grade teachers, and 4 fifth grade teachers. Additionally, there are two resource teachers, 2 TMD Neuro teachers, 2 full-time interventionists, 1 part-time interventionist, 1 literacy coach, 1 instructional coach, 1 full-time ESOL teacher, 1 part-time ESOL teacher, 1 part-time challenge teacher, and full-time media specialist. The speech therapist, art teacher, music teacher, and physical education teacher are at Alexander four days a week. Staff also includes a principal, administrative assistant, attendance clerk, office clerk, school nurse, guidance counselor, Title I Facilitator, mental health counselor (Greenville Mental Health), and full-time parent involvement coordinator. Alexander has a plant engineer, 3 environmental stewards, a cafeteria manager, and 4 café workers. Alexander has 8 minority teachers and 5 teachers that speak Spanish fluently.

The following data reflects the years of experiences for full-time teachers.

2015-2016 Teacher Experience							
Years of Experience	0-2	3-6	7-10	11-14	15-18	19+	
Number of Teachers	3	6	3	2	2	5	

These tables provide additional information representing our teachers.

Teacher Attendance Rate				
2014-2015	94.1%			
2015-2016	84.5%			

Nationally Board Certified Teachers				
2014-2015	1			
2015-2016	1			

	Bachelors Masters +30				
2015-2016	30.3%	69.1%	.3%	.3%	

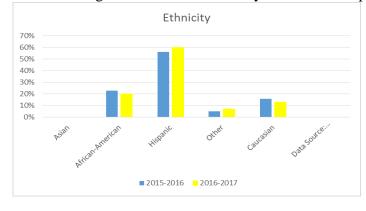
The Students of Alexander Elementary

The students at Alexander Elementary are SOARing. They are safe, orderly, and respectful. One of the strengths that teachers and students noted was student behavior.

The following table shows Alexander's gender distribution by grade level.

2016-2017 Gender Distribution by Grade Level								
	4K 5K First Second Third Fourth Fifth Total							
# of Boys	13	36	33	40	37	37	35	231
# of Girls	7	36	24	31	34	23	23	178

The following data shows the ethnicity of our student population.



Ethnicity	2015-2016	2016-2017
Asian	0%	0%
African-American	23%	20%
Hispanic	56%	60%
Other	5%	7%
Caucasian	16%	13%

Data Source: PowerSchool

The following data provides the attendance rate of our students.

Student Attendance Rate			
2015-2016	96.0%		
2016-2017	95.42%		

The following data shows the meal status of our student population

Meal Status							
FARMS Full Pay # of Students							
	Free	Reduced					
2015-2016	439	n/a	n/a	439			
2016-2017	409	n/a	n/a	409			

The following information displays our English as a Second Language (ESOL) Program.

ESOL Program							
Hispanic Population Speaking Only Households Program Speaking Only Program Participates in ESOL Program							
2015-2016	244	143	199	76			
2016-2017	245	184	210	209			

To help meet the learning needs of our students Alexander offers an intensive Response to Intervention (RtI) program. Alexander Elementary has one full-time Literacy Coach that coaches teachers and pulls the neediest students for reading intervention, a full-time reading interventionist, a part-time intermediate interventionist, and a full-time math interventionist. Alexander Elementary also has a two full-time and one 0.8 ESOL teachers to help with our English as a Second Language Learners. Alexander Elementary has a Gifted and Talented teacher that visits the school 2 days per week. Alexander Elementary has two resource teachers, one speech therapist, and two TMD Neuro teachers. Additionally, Alexander is fortunate to have a full time social worker and a full-time mental health counselor (from Greenville Mental Health).

In 2016-2017, approximately 93 students receive reading intervention. This preventative academic program serves small groups of students with emphasis on letter names, letter sounds, phoneme segmentation, nonsense words, phonics, fluency, and comprehension. One full-time interventionist conducts a blended instruction. The teacher utilizes MindPlay, a computer assisted program, blended with teacher instruction. Students in K5-3rd grade are benchmarked three times a year using the universal screener, AIMSWeb. Students in 2nd-5th grade also use MAP, as a universal screener conducted three times a year. Students that participate in the intervention program are progress monitored every ten days. When students consistently meet targeted benchmarks they are no longer in need this service. If students do not show progress through the intervention program, they may be referred to the Assistance Team.

In 2016-2017, approximately 141 K5-5th grade students received math intervention. This preventative academic program serves small groups of students with emphasis on basic math facts such as multiplication, division, addition, subtraction, and base ten knowledge. In addition, the math interventionist works with students who need to be challenged in math. Students that participate in the

intervention program is progress monitored every ten days. When students consistently meet targeted benchmarks they are no longer in need this service. If students do not show progress through the intervention program, they may be referred to the Assistance Team.

In the 2016-2017 school year, 39 students were served through resource services. This is the first year that students participate in inclusion services for resource. There are a few resource students that are still pulled out for their services. Additionally, in 2016-2017 school year, 22 students participated in the TMD Neuro classrooms.

Speech-language services provide therapy for students with articulation, language, fluency, and/ or voice disorders. Students received therapy either in a small group or individual setting, depending on their needs. In 2016-2017 school year, 47 students were serviced for speech.

The Gifted and Talented Program provided services for 9 students during the 2016-2017 school year. The challenge teacher continued pulling small groups with Alexander's first and second grade groups in order to increase students that qualify for the Gifted and Talented Program in second grade.

The table below displays students receiving special services by grade level.

Special Programs	K 4	K 5	1 st	2 nd	3 rd	4 th	5 th	Total
Autism Neuro	N/A	0	6	10	2	1	3	22
Resource	N/A	3	3	7	8	7	11	39
Speech	0	7	11	12	6	4	6	47
Gifted and Talented	N/A	N/A	N/A	N/A	3	0	6	9
Preschool	20							20

Special Features of Alexander Elementary

Alexander Elementary benefits from a Healthy Choices Café where all food served is low-fat, healthy, and prepared fresh daily. Additionally, all students receive their meals for free. Students participate in Breakfast in the Classroom to ensure every student begins the day with a full stomach. Selected students participate in the Book Bag Club, where they are given enough food to eat over the weekend or school breaks.

Alexander Elementary was one of the first schools to begin the Men Who Read Program. This is a program with an initial intuitive to get our young gentlemen interested in reading. However, it has grown into much more. Our young gentlemen wear sports coats and ties and learn to socially interact with adults in a professional manner. This year, Alexander Elementary implemented a program for our female students called Girls on the Rise. Alexander Elementary is a PBIS school.

Professional development (PD) is carefully planned to be beneficial and effective. Alexander staff work with Title I Academic Specialists on topics such as technology integration, Balanced Literacy instruction, and math instruction.

Mission, Vision, and Beliefs
Alexander Tagline: Learning Today with Tomorrow in Mind

Purpose/ Mission (Unique identity to which Alexander aspires and how this will be achieved)

It is the mission of Alexander Elementary to have each and every student achieve his or her individual potential in a safe, positive, and nurturing environment.

Vision (Uncompromising commitment to achieve results that exceed current capability)

At Alexander Elementary every student, staff, and parent will be learning today with tomorrow in mind.

Beliefs (Expression of fundamental values, ethical code, and firm principles)

- We are respectful, responsible, and ready to learn.
- > We believe all students can learn.
- ➤ All cultures are valued
- Children have the right to learn in a safe, orderly, and nurturing environment.
- We are partners with our families and community.
- ➤ Children must be prepared to take their place in a changing world using technology and all available tools to become a functioning member of society.
- School staff is committed to continuous improvement in all aspects of the school environment.
- At Alexander, our teachers are reflective, knowledgeable, focused, compassionate, and team players.

Parameters (Boundaries within which Alexander will accomplish its mission)

- > Implement the Action Plan
- At all times base decisions on what is best for students. Be responsible stewards of resources, and not once compromise excellence.

Tactics (Resolutions that dedicate Alexander resources and energies toward the continuous creation of systems to achieve the extraordinary)

Implement a curriculum that is engaging, innovative, and rigorous that optimizes learning beyond traditional academics.

Curriculum Focus (Direct experiences to accomplish objectives) Students, staff, and parents are involved in a variety of learning experiences that are relevant and interesting. Teachers plan in teams to ensure curriculum continuity.

Curriculum must include:

- Integrated between content area and connected to real world experience; children see a purpose to what they are learning
- Multiplicity of role models, from both the technical and professional fields
- Instruction that addresses the needs of all students
- A set of standards for measuring and improving the quality of school work

Instruction: Teaching must be varied and creative to meet the learning needs of all students.

Instruction must include:

- Developmentally appropriate instructional programs
- Every student engaged in learning
- > Experience based instruction
- ➤ Instruction that matches the learning style of the students
- Instruction utilizing available technologies

Assessment: Assessments are methods used to better understand the current knowledge that a student possesses. The idea of current knowledge implies that what a student knows is always changing and that we can make judgements about student achievement through comparison over a period of time. Assessments affect decisions about grades, instructional needs, and curriculum.

Assessment must include:

- Realistic assessment that gives students the opportunity to show what they learned in a variety of situations
- Academic subjects and real world tasks in a system of standards based instruction

Environment: Our school provides a nurturing environment committed to achieving excellence. WE share with our community the responsibility for the education of all students. Stakeholders actively contribute to a positive learning environment.

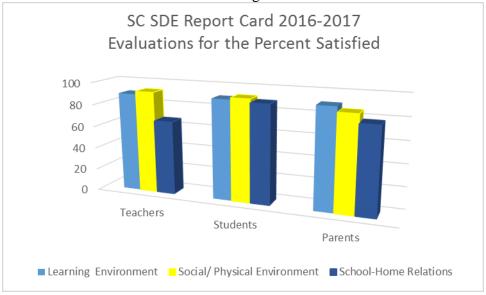
Environment <u>must</u> include:

- Actively involved in a community of learning in a structured environment which stresses high expectations tempered by love
- We want to see a unity of purpose
- > Student-centered integrated activities school wide
- Provide a safe, inviting, technology rich environment for learning in which the active involvement of parents is welcome and essential to their children's success

Data Analysis and Needs Assessment

School Climate Needs Assessment

The South Carolina Department of Education Survey was given to all staff members, fifth grade students, and fifth grade parents. Surveys collected showed that the social/physical environment was a strength and school-home relations is an area to strengthen.



Student Achievement Needs Assessment

2016 SC Ready ELA						
Grade	# Tested	% Not Ready and/ or Exceeding	% Ready and/ or Exceeding			
3	64	40.6%	12.5%			
4	62	45.2%	17.7%			
5	64	42.2%	25.0%			
2016 SC Ready Mathematics						
Grade	# Tested	% Not Ready and/	% Ready and/ or			
		or Exceeding	Exceeding			
3	64	34.4%	31.3%			
4	64	35.9%	31.3%			
5	65	30.8%	43.1%			
	2016 SC PA	ASS Science				
Grade	# Tested	% Not Met	% Met/ Exemplary			
4	64	53.2%	46.9%			
5	65	50.8%	49.2%			
2016 SC PASS Social Studies						
Grade	# Tested	% Not Met	% Met/ Exemplary			
4	64	25.0%	75.0%			
5	65	41.5%	58.5%			

Teacher and Administrator Quality

The focus of Alexander Elementary is on creating a comprehensive learning organization that understands, cares about, and works for students. Our allocation of time is one of the truest tests of what is really important to us. The time devoted to an issue on both the annual calendar and within the daily schedule of our school tells stakeholders what is really valued. All resources need to be managed in alignment with and give foremost priority to student achievement goals.

Alexander's professional development plan keeps the focus on school improvement efforts and aligns time, money, and staff development opportunities with our performance goals. On-going professional development activities that are planned in congruence with the school goals and calendar provide school staff with opportunities both to improve personal performance and to learn the new skills they need to reform the school culture and support the development of a true learning organization.

2015-2016 Professional Development Areas of Emphasis

Areas of Weaknesses	Strategies to Address Weaknesses
Instructional Planning	 Front load curriculum/ standards Front load planning Monthly data days Peer observations Effective lesson planning series
Instructional Delivery	 Professional Development Learning Focus Model Components of an effective lesson Modeling classroom expectations Academic rigor Student collaboration Progression of learning Checking for understanding through progress monitoring Coaching cycles with IC
Assessing	 Collaborate with Title I Math Specialist Create common assessments (unit assessments) Additional planning days to create informal assessments Monitor grade level meetings to address assessment needs
Content Knowledge	 Assisting teachers with knowledge of students through learning style inventories Helping teachers gain pedagogical content knowledge in each subject area (use of illustrations, examples, explanations, demonstrations, preconceptions of a subject) Teaching the structure of Knowledge (facts-concepts-generalizations-higher order rules) [Coach's Meetings] Teaching subject integration through PD/Coach's meetings

Defining Alexander's School Culture

- Team building activities
- Cultural Triage assessment
- Turbulence Model
- Pipes and balls
- Cross the bridge
- Teacher Share Time
- Book studies
- Fish!
- Fish Tales
- Fish Sticks
- Motivational speaker
- Mr. Barry Jacks

2016-2017 Professional Development Calendar

Date	Title	Persons Responsible	Hours	Time
August 9, 2016	First Day Orientation w/Rotations	Dr. Campbell - Leadership Team Erica Lewis	2	
August 10, 2016	Technology Training	Kelly Smith	2	
August 11, 2016	Active Shooter & PBIS Training	Leadership Team Pfenning	2	
August 17, 2016	Building the AES Culture	Leadership Team	2	
August 24, 2016	MAP Training	Chris Webb Reggie Williams	2	
August 30, 2016	Google Forms & Flubaroo (1 st Grade)	Kelly Smith	2	
August 31, 2016	Capturing Kids Hearts Volunteer Training Procedures	Leadership Team	2	
September 6, 2016	Digital Leader Corps Training	Stacey Clinton	1	
September 7, 2016	Committee Meetings PLC Vertical Team Planning	Leadership Team	2	
September 14, 2015	Google Classroom	Kelly Smith	2	
September 21, 2016	Gifted and Talented Training SLO Training	Barbara Key Alanda Posey	2	

September 21, 2016	Primary Data Day	Alanda Posey Erica Lewis	2	
September 23, 2016	Intermediate Data Day	Alanda Posey Erica Lewis	2	
September 28, 2016	Mandated Reporting	Pam Colbert	2	
October 5, 2016	Team Building Mission/Vision Vertical Team Planning		2	
October 12, 2016	Technology Training	Kelly Smith	2	
October 13, 2016	Curriculum Chat RTI Procedures	Alicia Scott Alanda Posey	2	
October 19, 2016	A-Team Procedures	Pam Colbert Kara Mann	2	
October 26, 2016	Literacy Institute Writing Benchmarks and Rubrics	Alicia Scott Leigh Whitaker	2	
November 2, 2016	PLC Mission/Vision Vertical Planning	Leadership Team	2	•
November 9, 2016	Technology Training	Kelly Smith	2	
November 15, 2016	Coach's Meeting: Inclusion Co-Teaching	Alanda Posey	1	
November 16, 2016	Science Fair Project Training	Alanda Posey	2	
November 30, 2016	Data Analysis Mini-Workshops	Leadership Team	2	
December 2, 2016	Coach's Meeting: Lesson Planning Effective Instruction	Alanda Posey	1	
December 7, 2016	Data Analysis Mini-Workshops Literacy Institute	Leadership Team Leigh Whitaker	2	

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December 12, 2016 December 13, 2016 December 14, 2016 December 16, 2016 December 16, 2016 January 4, 2017 January 11, 2017 January 11, 2017 January 18, 2017 Mission/Vision Committee Meetings Student Centered Culture Leadership Team 2 Leadership Team 3 Leadership Team 4 Leadership Team 5 Leadership Team Committee Meetings Student Centered Culture Leadership Team 5 Leadership Team Committee Meetings Student Centered Culture
December 14, 2016 Mission/Vision Committee Meetings Student Centered Culture December 16, 2016 January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 January 18, 2017 Mission/Vision Committee Meetings Leadership Team 2 Leadership Team 2 Leadership Team 2 Leadership Team 2
December 14, 2016 December 14, 2016 Mission/Vision Committee Meetings Student Centered Culture December 16, 2016 January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture December 16, 2016 January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 January 18, 2017 Mission/Vision Committee Meetings Leadership Team 2 Leadership Team 2 Leadership Team 2 Leadership Team 2 Mission/Vision Committee Meetings
December 16, 2016 January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture December 16, 2016 January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 January 18, 2017 PLC Leadership Team 2 Kelly Smith 2 Leadership Team 2 Leadership Team 2 Leadership Team 2 Leadership Team 2 Mission/Vision Committee Meetings
January 4, 2017 PLC Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 Mission/Vision FLC Mission/Vision Committee Meetings Student Centered Culture Leadership Team 2 Leadership Team 2 Leadership Team 2 Mission/Vision Committee Meetings
Mission/Vision Committee Meetings Student Centered Culture January 11, 2017 PLC Mission/Vision Committee Meetings Leadership Team Committee Meetings
January 18, PLC Leadership Team 2 2017 Mission/Vision Committee Meetings
2017 Mission/Vision Committee Meetings
January 19, Coach's Meeting: Alanda Posey 1 2017 Inclusion Co-Teaching
January 25, Title I Planning Lisa Gilliard 2 2017
February 1, 2017 PLC Leadership Team 2 Mission/Vision Committee Meetings Student Centered Culture
February 2, Coach's Meeting Alanda Posey 1 2017
February 8, Technology Training Kelly Smith 2 2017
February 15, Literacy Institute Leigh Whitaker 2 2017

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February 22, 2017	Team Planning	Grade Level Chairs	2	
February 28, 2017	Coach's Meeting	Alanda Posey	1	
March 1, 2017	PLC Balanced Literacy Committee Meetings	Alanda Posey	2	
March 8, 2017	PBIS Technology Training	Kara Mann Alicia Scott Lisa Pfenning Kelly Smith	2	
March 15, 2017	Text Dependent Analysis (Armstrong) ESOL Training	Paula Burgess Lisa Pfenning	2	
March 22, 2017	Light Sail Training Literacy Institute	Alicia Scott Leigh Whitaker	2	
March 29, 2017	Team Planning	Grade Level Chairs	2	
April 5, 2017	PLC Committee Meetings	Leadership Team	2	
April 5, 2017	Data Day: K-2	Alanda Posey	4	
April 6, 2017	Data Day: 3-5	Alanda Posey	4	
April 12, 2017	Technology Training	Alanda Posey	2	
April 19, 2017	State Testing Procedures and Training	Kara Mann Alanda Posey	2	
April 26, 2017	State Testing Procedures and Training	Kara Mann Alanda Posey	2	
May 3, 2017	PLC Committee Meetings	Leadership Team	2	
May 10, 2017	Technology Training	Kelly Smith	2	
May 17, 2017	Data Talks	Alanda Posey	2	
May 24, 2017	Data Talks	Alanda Posey	2	
May 31, 2017	Closing Procedures	Dr. Sonya Campbell		
June 5, 2017	Curriculum Planning	Alicia Scott	2	

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Saxon Phonics	Alanda Posey		
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School Action Plan

SC READY ELA

SCHOOL RENEWAL PLAN FOR 2013-14 through 2017-18

Student Achievement ■	☐Teacher/Administrator Quality	School Climate
Other Priority		

GOAL AREA 1: Raise the academic challenge and performance of each student.

PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in writing each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in ELA as measured by SC Ready.

ANNUAL OBJECTIVE: Annually meet or exceed the standard in ELA as measured by SC Ready.

DATA SOURCE(S): ESSA Federal Accountability and SDE School Report Card

	Baseline 2015-16	2016-17	2017-18
School Projected	X		
School Actual			
District Projected	X	53	<mark>56</mark>
District Actual (ES only)	50		

^{*}Baseline data to be established in 2015-16.*

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Student Achievement ■	☐Teacher/Administrator Quality	School Climate
Other Priority	- ,	

PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in mathematics each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in mathematics as measured by SC READY.

ANNUAL OBJECTIVE: Meet or exceed the standard in mathematics as measured by SC READY.

DATA SOURCE(S): ESSA Federal Accountability and SDE School Report Card

	Baseline 2015-16	2016-17	2017-18
School Projected	X		
School Actual			
District Projected	X	<mark>59</mark>	<mark>63</mark>
District Actual (ES only)	56		

^{*}Baseline data to be established in 2015-16.*

SC READY % TESTED

Student Achievement Other Priority	☐ Teacher/Administrator Quality ☐ School Climate	
FIVE YEAR PERFORMAN	ICE GOAL: Meet the annual measurable objective	
	all students and student subgroups tested on SC	

ANNUAL OBJECTIVE: Meet the annual measurable objective (AMO) of 95% tested for all students and student subgroups tested on SC READY.

DATA SOURCE(S): ESSA Federal Accountability and SDE School Report Card

% Tested ELA – School	Baseline 2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0
Actual Performance			
All Students	*		
Male	*		
Female	*		
White	*		
African-American	*		
Asian/Pacific Islander	*		
Hispanic	*		
American Indian/Alaskan	*		
Disabled	*		
Limited English Proficient	*		
Students in Poverty	*		

^{*}SC SDE did not provide data for 2015-16.*

READY.

% Tested ELA – District Grades 3-5	Baseline 2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	<mark>95.0</mark>
Actual Performance			
All Students	*		
Male	*		
Female	*		
White	*		
African-American	*		
Asian/Pacific Islander	*		
Hispanic	*		
American Indian/Alaskan	*		
Disabled	*		
Limited English Proficient	*		
Students in Poverty	*		

^{*}SC SDE did not provide data for 2015-16.*

% Tested Math - School	Baseline 2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0
Actual Performance			
All Students	*		
Male	*		
Female	*		
White	*		
African-American	*		
Asian/Pacific Islander	*		
Hispanic	*		
American Indian/Alaskan	*		
Disabled	*		
Limited English Proficient	*		
Students in Poverty	*		

^{*}SC SDE did not provide data for 2015-16.*

% Tested Math – District – Grades 3-5	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance	*			
All Students	*			
Male	*			
Female	*			
White	*			
African-American	*			
Asian/Pacific Islander	*			
Hispanic	*			
American Indian/Alaskan	*			
Disabled	*			
Limited English Proficient	*			
Students in Poverty	*			

^{*}SC SDE did not provide baseline data for 2014-15.*

SCPASS SCIENCE

Student Achievement ■	☐Teacher/Administrator Quality	School Climate
Other Priority	- ,	

PERFORMANCE STATEMENT: Meet the state and federal accountability objectives for all students and subgroups in science each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in science as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

ANNUAL OBJECTIVE: Annually meet or exceed the standard in science as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

DATA SOURCE(S): ESSA Federal Accountability and SDE School Report Card

	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X	63.3%	68.4%	73.4%
School Actual	58.4%			
District Projected	X			
District Actual	72.9			

^{*}Beginning in 2014-15, grades 4-8 will take Science and Social Studies.*

SCPASS SOCIAL STUDIES

Student Achievement ■	☐Teacher/Administrator Quality	School Climate
Other Priority		

<u>PERFORMANCE STATEMENT</u>: Meet the state and federal accountability objectives for all students and subgroups in social studies each year.

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the standard in social studies as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

ANNUAL OBJECTIVE: Annually meet or exceed the standard in social studies as measured by the South Carolina Palmetto Assessment of State Standards (SCPASS).

DATA SOURCE(S): ESSA Federal Accountability and SDE School Report Card

	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X	73.7%	78.7%	83.7%
School Actual	68.7%			
District Projected	X			
District Actual	81.2			

^{*}Beginning in 2014-15, grades 4-8 will take Science **and** Social Studies.*

ITBS

Student Achievement ■	☐Teacher/Administrator Quality	School Climate
Other Priority		

PERFORMANCE STATEMENT: Increase student performance on state and national assessments, including the Iowa Test of Basic Skills (ITBS).

FIVE YEAR PERFORMANCE GOAL: Meet or exceed the national norm of 50th percentile in each subtest of the Iowa Tests of Basic Skills (ITBS) in grade 2.

ANNUAL OBJECTIVE: Annually meet or exceed the national norm of 50th percentile in each subtest of the Iowa Tests of Basic Skills (ITBS) in grade 2.

DATA SOURCE(S): Fall ITBS/CogAT report produced by Riverside Publishing

Reading	2014-15	2015-16	2016-17	2017-18
District Projected	50 th	50 th	50 th	50 th
Performance	percentile	percentile	percentile	percentile
District Actual	60 th	62 nd		
Performance	percentile	percentile		

^{*}Fall 2014 students began taking a new form of the ITBS*

Mathematics	2014-15	2015-16	2016-17	2017-18
District Projected	50 th	50 th	50 th	50 th
Performance	percentile	percentile	percentile	percentile
District Actual	52 nd	51 st		
Performance	percentile	percentile		

^{*}Fall 2014 students began taking a new form of the ITBS*

GOAL AREA 1: Raise the academic challenge and performance of each student.					
STRATEGY Activity	Timeline	Person Responsible	Estimated Cost	Funding Sources	Indicators of Implementation
		ELA and V	Writing Strategie	es	
a) The Fountas and Pinnell Guided Reading program will provide instruction on the students' instructional level. Students' progress will be assessed through Fountas and Pinnell	August 2013- May 2018	Teachers Administration IC	Substitutes \$5,000 Materials \$1000	Title I	Progress Monitoring Records Lesson plans Observation records Team meeting agendas and minutes
Benchmarking. b) Targeted students in grades K-5 will complete Compass Odyssey lesson that are based on individualized RIT band scores and on individualized student needs.	Sept. 13-May 14	Teachers Computer lab Teacher	See teacher salary scale	Title I	Compass Odyssey Computer Lab Schedule Bi-monthly Student Progress Reports AIMSWeb ELA MAP scores ELA PASS scores
c) Common grade level assessments will be aligned to Common Core State Standards and will be used to assess ELA instruction in the classroom in grades K-5. Weekly grade level meetings will include identification of units/areas to be taught, common core standards, how and when to use assessments, and how to adjust instruction accordingly. Grade levels will use common assessments for	September 13-May 18	Teachers Administrative Team	No Cost		Weekly grade level meeting agendas and minutes Lesson Plans Power Teacher reports Observation Records Data Notebooks

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essential skills.					
d) Grade Levels Teams will meet weekly to develop lesson plans, analyze common assessments, and plan re-teaching strategies that will help students progress towards assessment goals.	August 13- May 18	Teachers Administrative Team	No Cost		Weekly grade level meeting minutes Lesson Plans Power Teacher Reports Observation Records Data Notebooks
e) All teachers in grades PreK-5 will participate in professional development sessions provided to include: 1. Fountas and Pinnell trainers for K-5	Aug. 13-May 14	Teachers Instructional Coach Principal Administrative Assistant	\$25,000	Title I	Record of Attendance Lesson Plans Observation Records
2. The district's ELA Academic Specialist for K-5					
*ELA trainings will support Common Core state standards, and the Balanced Literacy Model used in Fountas and Pinnell.					
*Classroom observations and lesson plans will reflect implementation of teaching strategies based on the training.					
e) Reading Interventionist serve students in K, 1, 2 and 3 who needed supplemental, targeted instruction in Reading.	Aug. 13 May 14	Administration Reading Interventionist	(See Teacher Salary Scale)	Title I	PAS-T Evaluation, AIMSWeb scores, ELA MAP Scores, ELA PASS Scores

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f) Reading intervention programs will be provided for students who need supplemental, targeted instruction. 1. Early Reading Intervention and LLI – Kindergarten 2. Soar to Success-First Grade g) Utilize Learning Focused	October 13 May 18 September 13-May 18	Reading Specialist ESOL Teacher RTI Leadership Team Psychological Services Teachers IC	No Cost		Lesson Plans Progress Monitoring Reports RTI Meeting Agendas and Minutes Lesson Plans
strategies to develop lesson plans and guide ELA instruction.		Principal			
h) Schedule professionals from the community to serve as role models and read monthly to boys in grades 2-5. This program is called <i>Men Who Read</i> .	September 13-May 18	Guidance Counselor Administration Teachers	No Cost		Attendance Log
		Mat	h Strategies		
a) Targeted students in grades K-5 will complete Compass Odyssey lessons that are based on individualized RIT band scores and on individualized student needs.	September 13-May 18	Teachers Computer lab Teacher	See teacher salary scale	Title I	Compass Odyssey Computer Lab Schedule Bi-monthly Student Progress Reports Math MAP scores Math PASS scores
b) Common grade level assessments aligned to the state standards will be used to assess math instruction in the classroom in grades K-5. Weekly grade level meetings will include	September 13-May 18	Teachers Administrative Team	No Cost		Weekly grade level meeting agendas and minutes. Lesson Plans Power Teacher reports Observation Records

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identification of					
units/areas to be					
taught; how and					
when to use					
assessments to					
adjust instruction					
accordingly.					
c) Common grade	September	Teachers	No Cost		Weekly grade level meeting
level assessments	13-May 18	Administrative Team			agendas and minutes
will be aligned to					
Common Core					Lesson Plans
state standards					
and will be used					Power Teacher reports
to assess ELA					Observation Records
instruction in the					Data Notebooks
classroom in					
grades K-5.					
Weekly grade					
level meetings					
will include					
identification of					
units/areas to be					
taught, common					
core standards,					
how and when to					
use assessments,					
and how to adjust					
instruction					
accordingly.					
Grade levels will					
use common					
assessments for					
essential skills.					
d) Grade Levels	August 12-	Teachers	No Cost		Weekly grade level meeting
Teams will meet	May 18	Administrative Team			minutes
weekly to develop					Lesson Plans
lesson plans,					Power Teacher Reports
analyze common					Observation Records
assessments, and					Data Notebooks
plan re-teaching					
strategies that will					
help progress					
towards					
assessment goals.					
e) Provide	September	Computer Lab	See teacher	Title I	Monthly Student Report
additional	14- May 15	Teacher	salary pay scale		
academic					
assistance in a					
before school					
program on					
Mondays,					
Tuesdays,					
Thursdays, and					
Fridays for 119					
days beginning					
September 9,					
2014 that will be					
offered to select					
students in grades		İ	İ	1	İ
students in grades					
3-5 who have					

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been identified as needing additional learning opportunities in Math					
f) District Academic Math Specialist will provide support	September 15 May 16	District Title I Personnel	\$0.00	Title I	Title I Records Math MAP scores, Math PASS scores

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PROFESSIONAL DEVELOPMENT

☐Student Achievement	School Climate
Other Priority	

GOAL AREA 2: Ensure quality personnel in all positions.

FIVE YEAR PERFORMANCE GOAL: Maintain a highly qualified staff.

ANNUAL OBJECTIVE: Maintain 100% qualified staff.

DATA SOURCE(S): SC DOE Report Card

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
Projected	X	X	100%	100%	100%	100%	100%
Actual	100%	100%					

	GOAL AREA 2: Ensure quality personnel in all positions.						
STRATEGY Activity	Timeline	Person Responsible	Estimated Cost	Funding Sources	Indicators of Implementation		
Provide teacher with Balanced Literacy classroom libraries	June 2013- June 2018	Instructional Coach (IC) Title I Facilitator (TIF)	\$25,000	General funds, Title I, Donors Choose	Materials provided		
Provide learning opportunists for staff members such as GCIRA workshops, conferences, Ron Clark Academy PD, book studies, and PLC workshops	June 2013- June 2018	Administrative Team	\$53,689	Title I , Donors Choose, and General Funds	Faculty Meeting Presentations		
Data Days points (Fall/ Winter/Spring) determined based on benchmarking F&P, MAP, AIWMSWeb	Benchmarks District timeframe Student needs 2013-2018	IC, interventionists, teachers, district support	\$10,000	Title I	Data Day Agendas and Summaries		

STUDENT ATTENDANCE

☐ Student Achievement	☐ Teacher/Administrator Quality	
Other Priority	- ,	

GOAL AREA 3: Provide a school environment supportive of learning.

FIVE YEAR PERFORMANCE GOAL: Achieve an annual student attendance rate of 95%.

ANNUAL OBJECTIVE: Maintain an annual student attendance rate of 95% or higher.

DATA SOURCE(S): SDE School Report Card – School Profile page – Students section

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	95.0	95.0	95.0	95.0	95.0
School Actual	96.5%	96.0%	96.8%	95.8%			
District Projected	X	X	95.0	95.0	95.0	95.0	95.0
District Actual	95.9	95.6	95.0	95.6			

PARENT SATISFACTION - LEARNING ENV.

☐ Student Achievement	☐ Teacher/Administrator Quality	
Other Priority	- ,	

FIVE YEAR PERFORMANCE GOAL: Increase the percent of parents who are satisfied with the learning environment from 78.6% in 2012 to 94.8% by 2018. **ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by 0.5 percentage point(s) annually parents who are satisfied with the learning environment.

DATA SOURCE(S): SDE School Report Card Survey results – Parent Survey item #5

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	92.8	93.3	93.8	94.2	94.8
School Actual	78.6%	95.2%	78.5%	I/S			
District Projected	X	X	89.0	89.5	90.0	90.5	91.0
District Actual	88.0*	88.1	88.1	89.8			

^{*}SDE has not yet provided GCS with the District's Parent Survey results for 2011-12. Info is from 2010-11.*

STUDENT SATISFACTION - LEARNING ENV.

☐ Student Achievement	☐Teacher/Administrator Quality	
Other Priority		

FIVE YEAR PERFORMANCE GOAL: Increase the percent of students who are satisfied with the learning environment from 93.2% in 2012 to 95.7% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, increase by 0.5 percentage point(s) annually students who are satisfied with the learning environment.

DATA SOURCE(S): SDE School Report Card Survey results – Student Survey item #18

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	Х	X	93.7	94.2	94.7	95.2	95.7
School Actual	93.2	88.0	93.5	97.6%			
District Projected (ES, MS, and HS)	X	X	83.5	84.0	84.5	85.0	85.5
District Actual (ES and MS)	83.8	82.7	81.6	83.9 (ES, MS, & HS)			

TEACHER SATISFACTION - LEARNING ENV.

Student Achievement	Teacher/Administrator Quality	School Climate ☐ School Climate
Other Priority		

FIVE YEAR PERFORMANCE GOAL: Increase the percent of teachers who are satisfied with the learning environment from 100% in 2012 to 100% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, maintain percentage point(s) annually teachers who are satisfied with the learning environment.

DATA SOURCE(S): SDE School Report Card Survey results – Teacher Survey item #27

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	100	100	100	100	100
School Actual	100.0	96.0	93.1	96.9%			
District Projected	X	X	92.5	93.0	93.5	94.0	94.5
District Actual	98.0	92.6	93.5	93.3			

PARENT SATISFACTION - SAFETY

☐ Student Achievement	☐Teacher/Administrator Quality	
Other Priority	•	

FIVE YEAR PERFORMANCE GOAL: Increase the percent of parents who indicate that their child feels safe at school from 88% in 2012 to 93% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, increase by 9.7 percentage point(s) annually parents who indicate that their child feels safe at school.

DATA SOURCE(S): SDE School Report Card Survey results – Parent Survey item #18

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	89	90	91	92	93
School Actual	92.3	88.0	81.3	I/S			
District Projected	X	X	93.9	94.3	94.7	95.1	95.5
District Actual	93.5*	92.8	93.1	91.7			

^{*}SDE has not yet provided GCS with the District's Parent Survey results for 2011-12. Info is from 2010-11.*

STUDENT SATISFACTION - SAFETY

☐ Student Achievement	☐Teacher/Administrator Quality	
Other Priority		

FIVE YEAR PERFORMANCE GOAL: Increase the percent of students who feel safe at school during the school day from 92.0% in 2012 to 94.5% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, increase by 0 percentage point(s) annually students who feel safe at school during the school day.

DATA SOURCE(S): SDE School Report Card Survey results – Student Survey item #30

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	93	93.5	94	94.5	94.5
School Actual	93.2	92	93.5	87.8			
District Projected	X	X	91.9	92.3	92.7	93.1	93.5
District Actual	90.9	90.2	89.2	91.3			

TEACHER SATISFACTION - SAFETY

Student Achievement	☐Teacher/Administrator Quality	
Other Priority		

FIVE YEAR PERFORMANCE GOAL: Increase the percent of teachers who feel safe at school during the school day from 100% in 2012 to 100% by 2018.

ANNUAL OBJECTIVE: Beginning in 2013-14, increase by 0 percentage point(s) annually teachers who feel safe at school during the school day.

DATA SOURCE(S): SDE School Report Card Survey results – Teacher Survey item #39

	Baseline 2011- 12	Planning Year 2012-13	2013- 14	2014- 15	2015- 16	2016- 17	2017- 18
School Projected	X	X	100	100	100	100	100
School Actual	100	100	100	100	87.8		
District Projected	X	X	98.5	98.5	98.5	98.5	98.5
District Actual	98.9	98.3	98.2	98.3			

GOAL AREA 2: Provide a school environment supportive of learning.								
STRATEGY Activity	Timeline	Person Responsible	Estimated Cost	Funding Sources	Indicators of Implementation			
Update yearly/ implement Alexander Safety Plan	Annually with revisions as needed	Administrative Team	n/a	n/a	Alexander Safety Plan Practice Drill Log			
Address protocols for emergency	Annually with revisions as	Administrative Team	n/a	n/a	School-wide practice drills Safe school videos			

conditions through training/ drills	needed				Route maps by class doors
100% of Alexander Staff will complete Safe Schools videos	October 2013 Fall 2014 Fall 2015 Fall 2016 Fall 2017 Fall 2018	Assistant Principal	n/a	n/a	Certificate of Completion for mandated training
Reinforce safety measures for technology	Fall 2014 Fall 2015 Fall 2017 Fall 2018	Admin IC TIF Media Specialist (MS)	n/a	n/a	Website Handbooks Staff/ Faculty
Develop and maintain school-wide expectations	October 2013 Fall 2014 Fall 2015 Fall 2016 Fall 2017 Fall 2018	PBIS Committee	\$200 per year	General Funds Donors Choose	PBIS agendas and minutes

SC Annual School Report Card Summary

For more information on Alexander Elementary, you can go to the official Department of Education School Report Card found at this link $\frac{\text{http://ed.sc.gov/assets/reportCards/2015/elem/c/e2301028.pdf}}{\text{http://ed.sc.gov/assets/reportCards/2015/elem/c/e2301028.pdf}}$